

# Taupō District Council

## Financial Statement Measures - Operational

As at 31 October 2017

## Key Indicators

### Rates Revenue

Received from ratepayers

**\$20.9m**

**-\$0.1m Unfavourable YTD**

Full Year Budget \$63.4m

Full Year Forecast \$63.4m

### Other Operating Revenue

User charges, Subsidies & Grants, Development Contributions, Finance Revenue & Other Revenue

**\$8.4m**

**\$2.3m Favourable YTD**

Full Year Budget \$24.6m

Full Year Forecast \$24.6m

### Operating Expenditure

Personnel, Depreciation, Finance and Other Expenses

**\$28.2m**

**-\$0.6m Unfavourable YTD**

Full Year Budget \$82.6m

Full Year Forecast \$82.6m

### Net Surplus/(-)Deficit

**\$1.1m**

**\$1.6m Favourable YTD**

Full Year Budget \$5.4m

Full Year Forecast \$5.4m

### Personnel Costs

Salaries & wages

**\$7.0m**

**\$0.1m Favourable YTD**

Full Year Budget \$21.3m

Full Year Forecast \$21.3m

### Depreciation and Amortisation

**\$7.1m**

**\$0.0m Unfavourable YTD**

Full Year Budget \$21.3m

Full Year Forecast \$21.3m

### Finance Costs

Interest on external debt

**\$2.9m**

**\$0.0m Favourable YTD**

Full Year Budget \$8.6m

Full Year Forecast \$8.6m

### Other Expenses

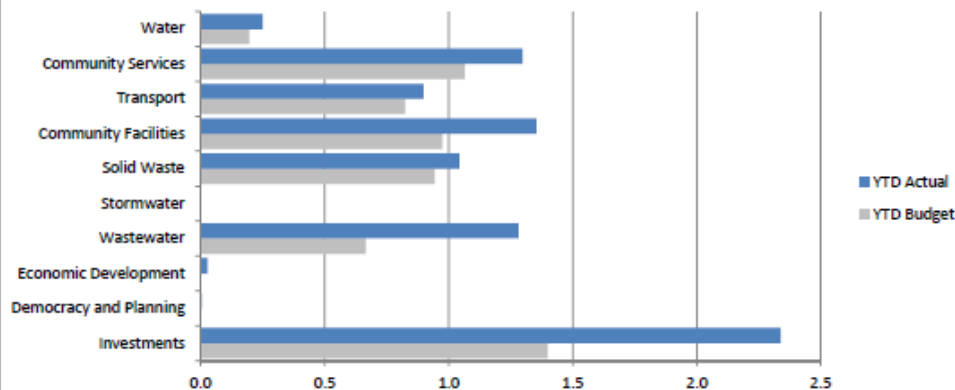
**\$11.2m**

**-\$0.7m Unfavourable YTD**

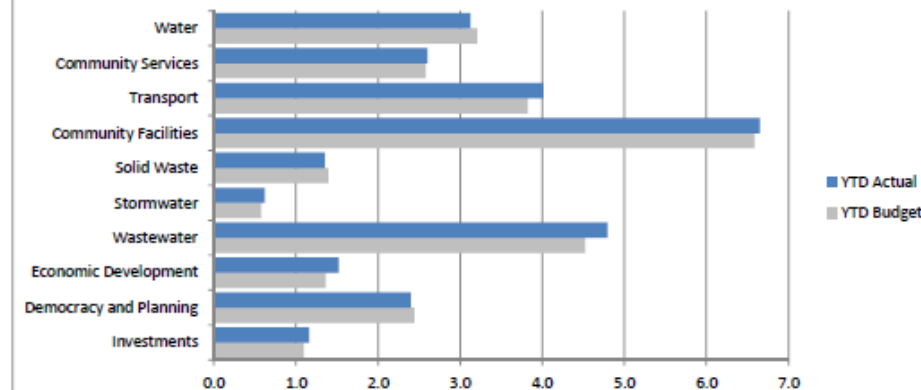
Full Year Budget \$31.4m

Full Year Forecast \$31.4m

### Other Operating Revenue by Activity (\$millions)



### Operating Expenditure by Activity (\$millions)



# Taupō District Council

## Financial Statement Measures - Borrowings and Capital Expenditure

As at 31 October 2017

Key Indicators

### Borrowings

**\$146.0m**

Full Year Budget \$145.7m

Full Year Forecast \$145.7m

### Cash/Investments

**\$115.0m**

Full Year Budget \$89.0m

Full Year Forecast \$89.0m

### Net Borrowings

External debt net of cash/investments

**\$31.0m**

Full Year Budget \$56.7m

Full Year Forecast \$56.7m

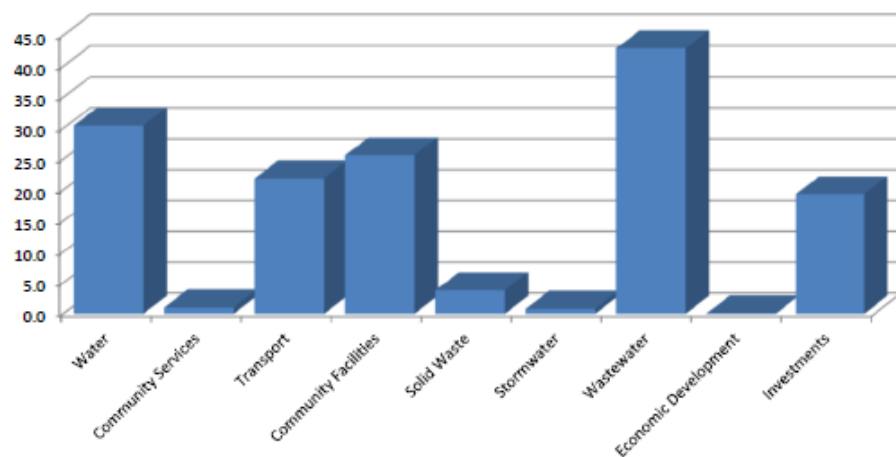
### Capital Expenditure

New Capital and Renewal Projects

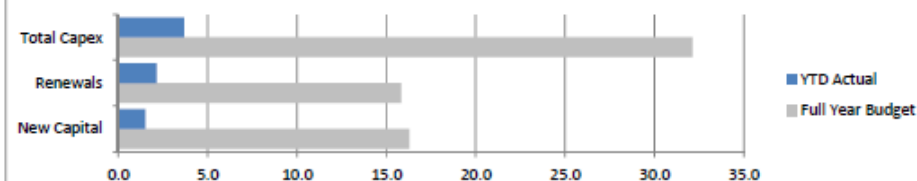
**\$3.7m**

Full Year Budget \$32.1m

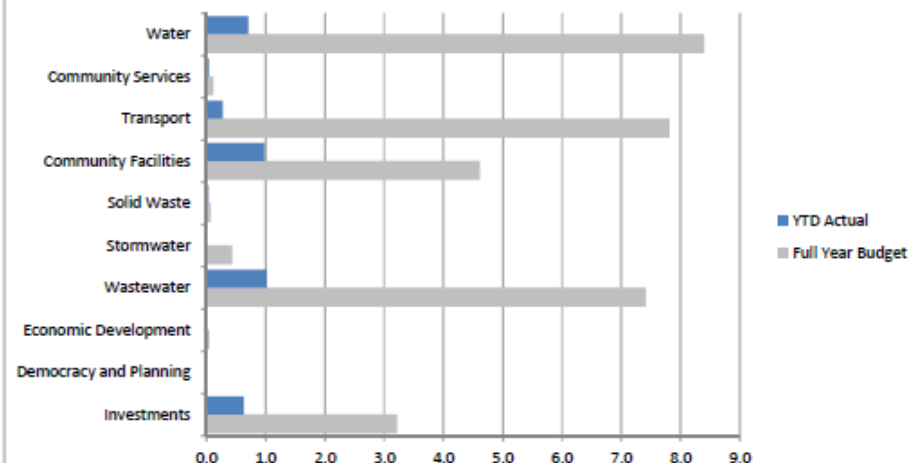
Borrowings by Activity (\$millions)



Total Capital Expenditure (\$millions)



Capital Expenditure by Activity (\$millions)

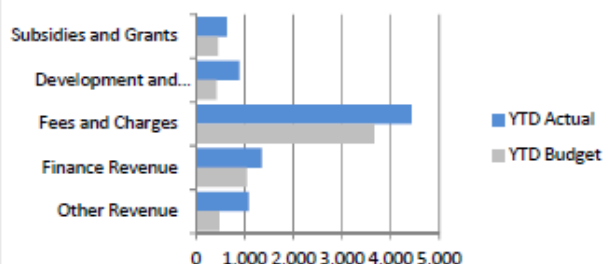


# Taupō District Council

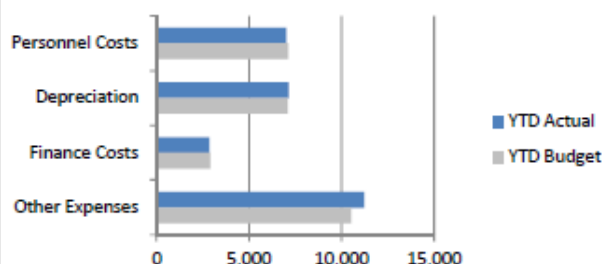
## Statement of Comprehensive Revenue and Expense For the period ending 31 October 2017

\$000	Year to Date				Full Year			
	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Full Year Budget	Full Year Forecast	Variance	Variance %
<b>Revenue</b>								
Rates	20,910	21,003	(93)	0%	63,399	63,399	0	0%
Subsidies and Grants	631	453	178	39%	6,524	6,524	0	0%
Development and Financial Contributions	894	425	469	110%	1,274	1,274	0	0%
Fees and Charges	4,431	3,664	767	21%	9,707	9,707	0	0%
Finance Revenue	1,347	1,043	304	29%	3,130	3,130	0	0%
Other Revenue	1,085	482	603	125%	3,939	3,939	0	0%
<b>Total Revenue</b>	<b>29,298</b>	<b>27,070</b>	<b>2,228</b>	<b>8%</b>	<b>87,973</b>	<b>87,973</b>	<b>0</b>	<b>0%</b>
<b>Operating Expenditure</b>								
Personnel Costs	6,990	7,098	108	2%	21,293	21,293	0	0%
Depreciation	7,135	7,086	(49)	-1%	21,257	21,257	0	0%
Finance Costs	2,852	2,912	60	2%	8,642	8,642	0	0%
Other Expenses	11,215	10,490	(725)	-7%	31,372	31,372	0	0%
<b>Total Operating Expenditure</b>	<b>28,192</b>	<b>27,586</b>	<b>(606)</b>	<b>-2%</b>	<b>82,564</b>	<b>82,564</b>	<b>0</b>	<b>0%</b>
<b>Net Surplus/Deficit</b>	<b>1,106</b>	<b>(516)</b>	<b>1,622</b>		<b>5,409</b>	<b>5,409</b>	<b>0</b>	
<b>Group of Activities</b>								
Water	(29)	(82)	53		1,574	1,574	0	
Community Services	270	64	206		0	0	0	
Transport	(968)	(853)	(115)		1,015	1,015	0	
Community Facilities	201	(114)	315		(324)	(324)	0	
Solid Waste	292	147	145		145	145	0	
Stormwater	(53)	(9)	(44)		400	400	0	
Wastewater	613	261	352		293	293	0	
Economic Development	(278)	(131)	(147)		(36)	(36)	0	
Democracy and Planning	25	(20)	45		(21)	(21)	0	
Investments	1,033	221	812		2,363	2,363	0	
<b>Net Surplus/Deficit</b>	<b>1,106</b>	<b>-516</b>	<b>1,622</b>		<b>5,409</b>	<b>5,409</b>	<b>0</b>	

Operating Revenue (\$000)



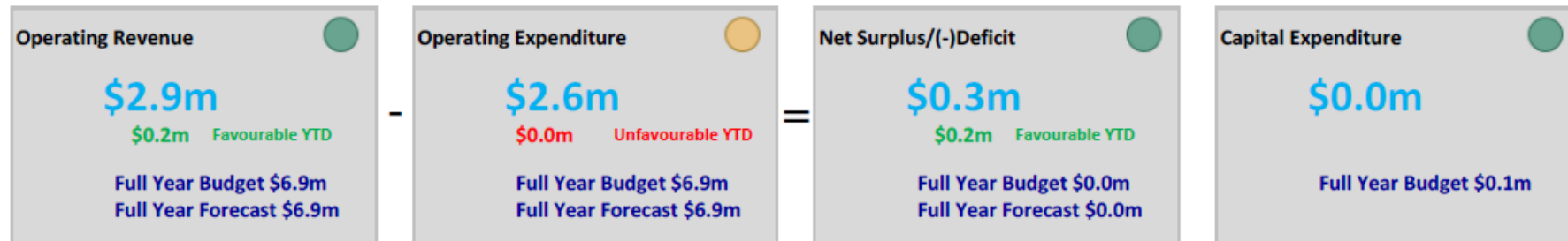
Operating Expenditure (\$000)



### Explanation of variances to budget

- The Budget comparison for this report is based on the Approved Annual Plan plus any Council approved budgets subsequent to 30 June 2017.
- Amendments to Annual Plan via resolution**
  - Surplus as per 2017/18 Annual Plan 5,466
  - Go Tongariro funding TDC20160830/03 (36)
  - By-election costs TDC201708/13 (21)
  - Adjusted surplus for 2017/18 5,409
- Year-to-date surplus is \$1.622m more than the planned surplus
- Subsidies and grants ahead of plan mainly due to subsidies charged to WRC for erosion control \$110k
- The development contributions budget is phased evenly as it is difficult to know when developments will come on line, currently \$469k favourable.
- The favourable variance of \$767k in fees and charges is mainly due to the following:
  - Regulatory revenue is ahead of plan by \$215k this is made up of resource consents \$37k and building consents \$140k all due to increased activity; food & liquor registration revenue is ahead of plan by \$16k and dog registrations ahead by \$28k
  - Revenue from our venues is ahead of plan by \$134k
  - Sales of haylage & septage receipts are above plan by \$247k
  - Lease revenue is ahead of plan by \$77k – due to timing of invoicing
  - Landfill revenue ahead by \$95k
- Finance revenue \$304k ahead of budget due to additional investment funds
- The favourable variance of \$603k in other revenue is made up as follows:
  - Realised gain on shares \$226k
  - Unrealised gain on shares \$278k
  - Gain on sale of PPE \$78k
- Other expenses are \$725k over plan mainly due to:
  - Transport \$132k (Emergency works and timing)
  - Wastewater \$266k (Mangakino, Kinloch & Whakamaru reticulation)
  - Stormwater \$54k (timing of gully maintenance)
  - Investments \$111k (Relocation costs)
  - Economic Development \$161k (Regional Strength, Taupo Airport & timing of Events sponsorship)

# Community Services



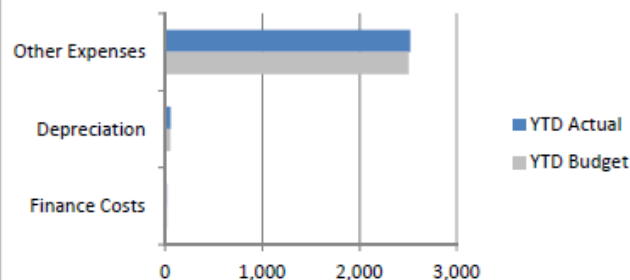
**Cost of Service Statement**  
For the period ending 31 October 2017

\$000	Year to Date				Full Year			
	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Full Year Budget	Full Year Forecast	Variance	Variance %
<b>Revenue</b>								
Rates	1,574	1,578	(4)	0%	4,452	4,452	0	0%
Subsidies and Grants	8	0	8	0%	0	0	0	0%
Development and Financial Contributions	0	0	0	0%	0	0	0	0%
Fees and Charges	1,139	924	215	23%	1,994	1,994	0	0%
Finance Revenue	0	0	0	0%	0	0	0	0%
Other Revenue	149	141	8	6%	423	423	0	0%
<b>Total Revenue</b>	<b>2,870</b>	<b>2,643</b>	<b>227</b>	<b>9%</b>	<b>6,869</b>	<b>6,869</b>	<b>0</b>	<b>0%</b>
<b>Operating Expenditure</b>								
Other Expenses	2,521	2,506	(15)	-1%	6,650	6,650	0	0%
Depreciation	60	54	(6)	-11%	161	161	0	0%
Finance Costs	20	19	(1)	-5%	58	58	0	0%
<b>Total Operating Expenditure</b>	<b>2,601</b>	<b>2,579</b>	<b>(22)</b>	<b>-1%</b>	<b>6,869</b>	<b>6,869</b>	<b>0</b>	<b>0%</b>
<b>Net Surplus/Deficit</b>	<b>269</b>	<b>64</b>	<b>205</b>		<b>0</b>	<b>0</b>	<b>0</b>	

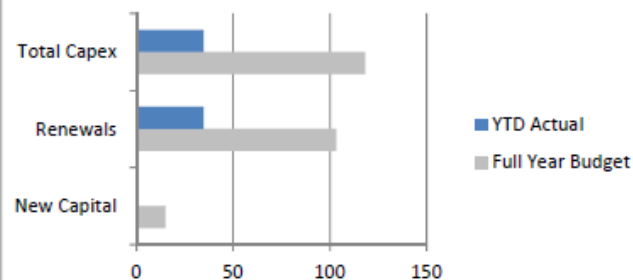
## Explanation of variances to budget

- The favourable variance of \$215k in fees and charges is made up of:
  - Regulatory revenue is ahead of plan, this is made up of resource consents \$37k and building consents \$140k both due to increased activity in the housing and development markets; food & liquor registration revenue is ahead of plan by \$16k and dog registrations is ahead of plan by \$28k.

**Operating Expenditure (\$000)**



**Capital Expenditure (\$000)**



# Community Services

Community Services - service delivery

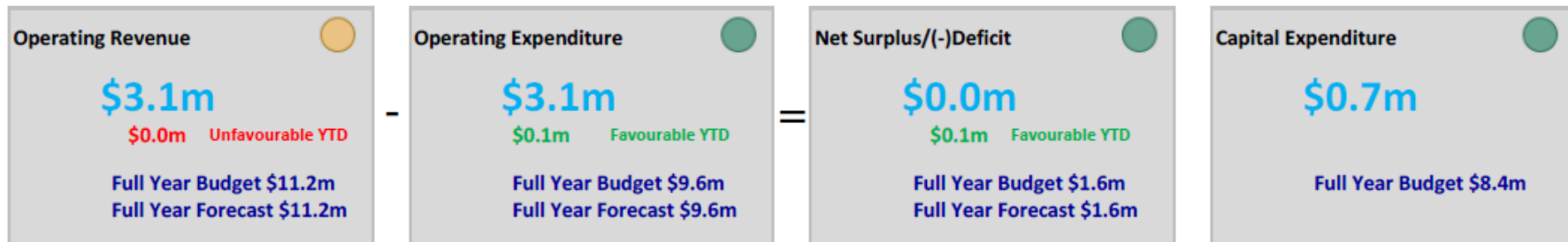


- Achieved/On track
- May not meet our performance target
- Will not meet our performance target

All the Community Service delivery measures are currently on track.

	Achieved		On track		May not be met		Will not be met
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# Water



## Cost of Service Statement

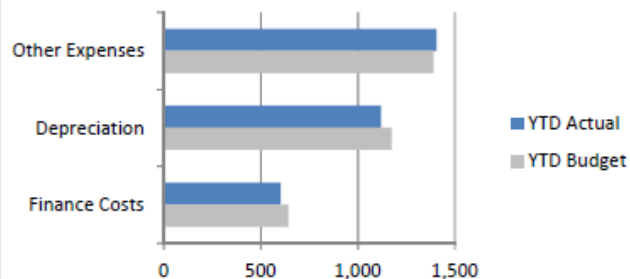
For the period ending 31 October 2017

	Year to Date				Full Year			
	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Full Year Budget	Full Year Forecast	Variance	Variance %
<b>\$000</b>								
<b>Revenue</b>								
Rates	2,848	2,930	(82)	-3%	9,463	9,463	0	0%
Subsidies and Grants	0	0	0	0%	971	971	0	0%
Development and Financial Contributions	187	169	18	11%	506	506	0	0%
Fees and Charges	61	26	35	135%	78	78	0	0%
Finance Revenue	0	0	0	0%	0	0	0	0%
Other Revenue	0	0	0	0%	150	150	0	0%
<b>Total Revenue</b>	<b>3,096</b>	<b>3,125</b>	<b>(29)</b>	<b>-1%</b>	<b>11,168</b>	<b>11,168</b>	<b>0</b>	<b>0%</b>
<b>Operating Expenditure</b>								
Other Expenses	1,404	1,391	(13)	-1%	4,169	4,169	0	0%
Depreciation	1,119	1,174	55	5%	3,521	3,521	0	0%
Finance Costs	603	642	39	6%	1,905	1,905	0	0%
<b>Total Operating Expenditure</b>	<b>3,126</b>	<b>3,207</b>	<b>81</b>	<b>3%</b>	<b>9,595</b>	<b>9,595</b>	<b>0</b>	<b>0%</b>
<b>Net Surplus/Deficit</b>	<b>(30)</b>	<b>(82)</b>	<b>52</b>		<b>1,573</b>	<b>1,573</b>	<b>0</b>	

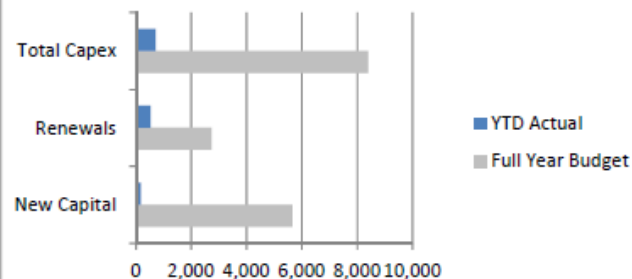
### Explanation of variances to budget

- Fees and charges are ahead of plan by \$35k due to external recoveries being ahead of plan.

### Operating Expenditure (\$000)



### Capital Expenditure (\$000)




# Water

## Service Delivery









- Achieved/On track
- May not meet our performance target
- Will not meet our performance target

All the Water Service delivery measures are currently on track.

Project	Status	Total project cost (actual)	Project budget to 30/06/18	Comments or risks
Complete the connection of the Waitahanui water supply to the Taupo water supply <i>(This is a multi-year project)</i>		\$164,205	\$2,975,086	<p>The contract has been awarded to Smythe Contracts with a start date of the 13<sup>th</sup> November 2017. The contract period is six months.</p> <p>Consultation with the Owners of Pehi Manini Road, which is a private Maori Road, has been initiated. The Owners have scheduled a meeting in December to take a decision prior to Maori Land Court process.</p> <p>MoH subsidy agreement has been extended until September 2018.</p>


	Achieved		On track		May not be met		Will not be met
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# Water

Project	Status	Total project cost (actual)	Project budget to 30/06/18	Comments or risks
Continue investigations for the renewal of the Acacia Bay Water Treatment Plant upgrade to meet Drinking Water Standards for New Zealand <i>(Previously as per the LTP begin construction)</i> <i>(This is a multi-year project)</i>		\$36,571	\$136,500	We have recently completed some water modelling and financial analysis for the Acacia Bay water supply options; being: build a new WTP in Acacia Bay, or connect Acacia Bay to the Taupo water supply.  An options paper will be presented to Council in December. The options should be considered as part of the LTP.
Continue security of supply upgrade for the Kinloch water supply (upgrade reservoir) <i>(Previously as per the LTP complete)</i> <i>(This is a multi-year project)</i>		\$343,288	\$1,445,000	Installation of the Boojum Dell water mains has been completed. This addresses low pressure problems in parts of Kinloch.  Stage two is to construct a new water reservoir at Locheagles. Geotechnical and survey work has been completed. Detailed design and construction of the reservoir is planned for next calendar year.
Bonshaw Park Water Bore		\$86,831	\$233,725	A third bore has been drilled. The water flow rate is low but usable and water quality is acceptable. Electrical installation is currently occurring. Unison are currently installing power supply to the site.  Next step is to update our Water Safety Plan and register the new bore. We aim to have the new bore commissioned and operating prior to summer. This bore is not a long-term solution for Bonshaw Park water supply as the drinking water standards relating to arsenic are not able to be met.
Centennial Drive Water Scheme Extension		\$169,206	\$166,000	Some minor tidy up left to do on site before commissioning the new pump station. This station will commissioned following Bonshaw Park water bore.
Mapara Road Pump Station Relocation		\$875,184	\$883,500	Unison has completed the installation of the power supply and wiring of the pump station is now in progress. The next steps are pump and control testing prior to cut over from the old pump station to the new.
Motuoapa Reservoir Renewal		\$224,137	\$788,100	The construction of the retaining wall is complete.  Design of the reservoir tanks has been completed. The tank is now on order. Preliminary site works will be undertaken pre-Christmas with construction of the tanks late January to avoid the holiday period.

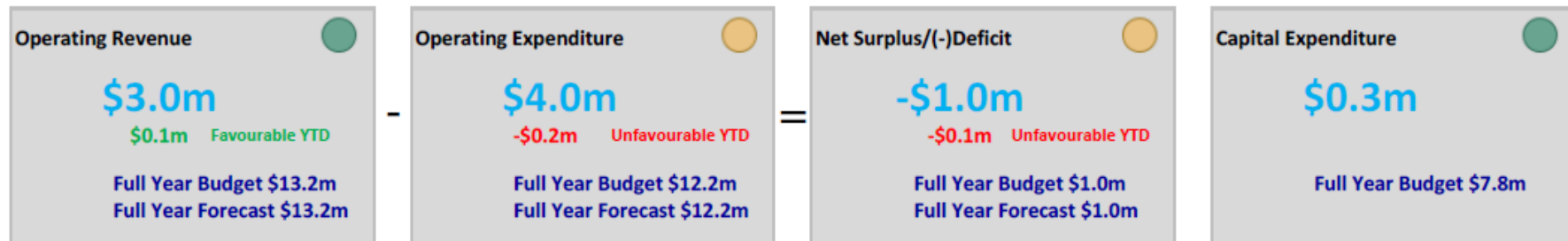
	Achieved		On track		May not be met		Will not be met
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# Water

Project	Status	Total project cost (actual)	Project budget to 30/06/18	Comments or risks
Upgrade the Titoki falling main		\$9,660	\$650,000	This project is currently out for tender closing the 4 <sup>th</sup> of December.

	Achieved		On track		May not be met		Will not be met
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# Transport



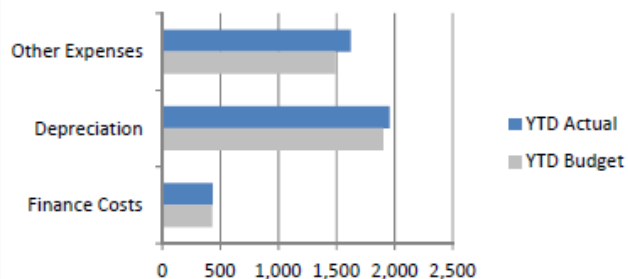
## Cost of Service Statement For the period ending 31 October 2017

\$000	Year to Date				Full Year			
	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Full Year Budget	Full Year Forecast	Variance	Variance %
<b>Revenue</b>								
Rates	2,145	2,145	0	0%	6,434	6,434	0	0%
Subsidies and Grants	439	411	28	7%	5,327	5,327	0	0%
Development and Financial Contributions	144	84	60	71%	252	252	0	0%
Fees and Charges	14	38	(24)	-63%	115	115	0	0%
Finance Revenue	0	0	0	0%	0	0	0	0%
Other Revenue	300	290	10	3%	1,070	1,070	0	0%
<b>Total Revenue</b>	<b>3,042</b>	<b>2,968</b>	<b>74</b>	<b>2%</b>	<b>13,198</b>	<b>13,198</b>	<b>0</b>	<b>0%</b>
<b>Operating Expenditure</b>								
Other Expenses	1,624	1,491	(133)	-9%	5,206	5,206	0	0%
Depreciation	1,955	1,900	(55)	-3%	5,699	5,699	0	0%
Finance Costs	432	431	(1)	0%	1,278	1,278	0	0%
<b>Total Operating Expenditure</b>	<b>4,011</b>	<b>3,822</b>	<b>(189)</b>	<b>-5%</b>	<b>12,183</b>	<b>12,183</b>	<b>0</b>	<b>0%</b>
<b>Net Surplus/Deficit</b>	<b>(969)</b>	<b>(854)</b>	<b>(115)</b>		<b>1,015</b>	<b>1,015</b>	<b>0</b>	

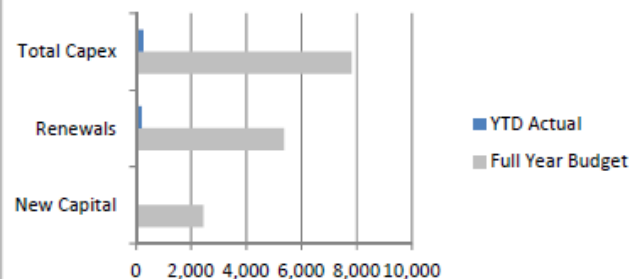
### Explanation of variances to budget

- The development contributions budget is phased evenly across the year as it is difficult to know when developments will come on line
- The variance of \$132k in other expenses is due to \$80k for McDonald Rd Culvert repair (emergency works) and the balance is timing against budget.

### Operating Expenditure (\$000)

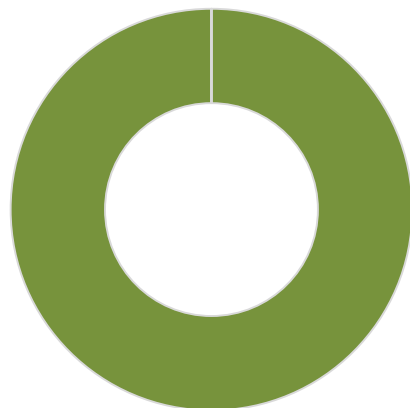


### Capital Expenditure (\$000)



# Transport

## Service Delivery







- Achieved/On track
- May not meet our performance target
- Will not meet our performance target

All the Transport Service delivery measures are currently on track.

Project	Status	Total project cost (actual)	Project budget to 30/06/18	Comments or risks
Complete construction of the shared path from Wharewaka to Rainbow Point <i>(Multi year project)</i>		\$4,104	\$409,085	Revised tender document being prepared for release.
Seal extension		\$5,575	\$422,189	Construction of the last section of Taharua Road has commenced.
Complete construction of Huka Falls footpath <i>(Multi year project)</i>		\$18,753	\$300,000	Contractor to commence November 2017.
Undertake minor safety improvements				Omori Road/Te Puke intersection geometric design completed. Safety audit of design completed. Tender to be released late November with construction to commence late January.

	Achieved		On track		May not be met		Will not be met
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# Transport

Continuation of the concrete footpath on Mapara Road		\$65	\$50,000	Investigating site.
Installation of a bus bay on Waikato Street Taupo		\$0	\$75,000	In discussion with bus company and school. Risk was identified by bus operators of the proposed location of the bus bay due to gradient however we are considering a parking bay and installing formal bus stop on Waikato Street. Consultation is underway with residents, design/documentation and cost estimates are being developed. Construction programmed for January 2018.
Investigate options for the northern outlet and Taupo CBD		\$1,215	\$100,000	Investigation in progress, workshop with Taupō Town centre and other stakeholders was held in September, another workshop is planned for October with Acacia Bay and Taupō residents and ratepayers. Traffic counting, drone surveys and registration surveys have been completed in September. Workshop with Council planned for 28 November 2017
Replace streetlights throughout the district with LED lights		\$0	\$2,500,000	Contract documents have been released.

	Achieved		On track		May not be met		Will not be met
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# Community Facilities



## Cost of Service Statement

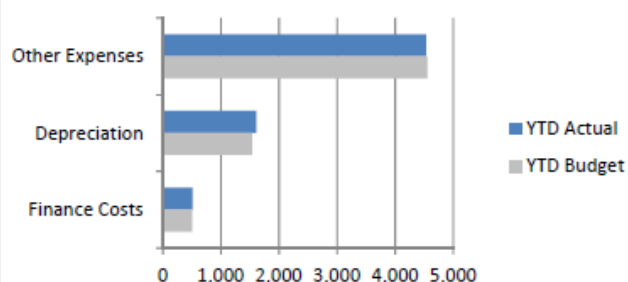
For the period ending 31 October 2017

\$000	Year to Date				Full Year			
	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Full Year Budget	Full Year Forecast	Variance	Variance %
<b>Revenue</b>								
Rates	5,500	5,500	0	0%	16,500	16,500	0	0%
Subsidies and Grants	114	4	110	2750%	111	111	0	0%
Development and Financial Contributions	35	21	14	67%	63	63	0	0%
Fees and Charges	1,153	946	207	22%	2,785	2,785	0	0%
Finance Revenue	0	0	0	0%	0	0	0	0%
Other Revenue	51	6	45	750%	17	17	0	0%
<b>Total Revenue</b>	<b>6,853</b>	<b>6,477</b>	<b>376</b>	<b>6%</b>	<b>19,476</b>	<b>19,476</b>	<b>0</b>	<b>0%</b>
<b>Operating Expenditure</b>								
Other Expenses	4,532	4,551	19	0%	13,698	13,698	0	0%
Depreciation	1,610	1,537	(73)	-5%	4,611	4,611	0	0%
Finance Costs	510	502	(8)	-2%	1,491	1,491	0	0%
<b>Total Operating Expenditure</b>	<b>6,652</b>	<b>6,590</b>	<b>(62)</b>	<b>-1%</b>	<b>19,800</b>	<b>19,800</b>	<b>0</b>	<b>0%</b>
<b>Net Surplus/Deficit</b>	<b>201</b>	<b>(113)</b>	<b>314</b>		<b>(324)</b>	<b>(324)</b>	<b>0</b>	

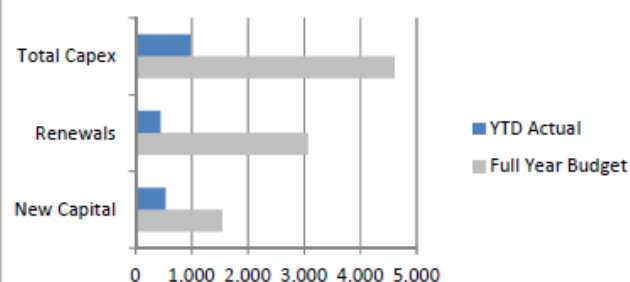
## Explanation of variances to budget

- Subsidies and grants is ahead of plan by \$110 due to subsidies from WRC for erosion work
- The favourable variance of \$207k in fees and charges is made up of:
  - Revenue from venues is ahead of plan by \$124k
  - Revenue from cemeteries ahead by \$10k
  - Lease revenue is ahead of plan by \$77k – due to timing of invoicing
- The \$45k variance in other revenue is due to gain on sale of vehicles

## Operating Expenditure (\$000)



## Capital Expenditure (\$000)




# Community Facilities

## Service Delivery






- Achieved/On track
- May not meet our performance target
- Will not meet our performance target

Project	Status	Total project cost (actual)	Project budget to 30/06/18	Comments or risks
Otumuheke Hot Stream cultural and ecological enhancement		\$316,997	\$392,510	<p>Council approved the concept plans for the Otumuheke Hot Stream cultural and ecological enhancement and to go to detailed design and tender.</p> <p>Master project made up of</p> <ol style="list-style-type: none"> <li>1. reticulated toilets</li> <li>2. viewing platform on the toilet roof</li> <li>3. changing rooms</li> <li>4. relocated bridge</li> <li>5. erosion mitigation (stream bank river bank overland flow paths)</li> <li>6. access path upgrade</li> <li>7. information signage</li> <li>8. improved vegetation lawn areas and native planting areas</li> </ol> <p>Tender being prepared - with the tender period from the 17th November - December 12th</p>

	Achieved		On track		May not be met		Will not be met
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# Community Facilities

Project	Status	Total project cost (actual)	Project budget to 30/06/18	Comments or risks
Turangi playground renewals and upgrades		\$0	\$120,000	We are unable to carry out any improvements in this area until we have an approved reserve management plan. The progress on this has been much slower than anticipated, and combined with the other aspects of the proposed plan which may have a large effect on the look of the playground locations and layouts there is little point in attempting to carry out one aspect without knowing the complete picture of what Turangi's open spaces are planned to look like.
Improvements to Kinloch Reserve		\$0	\$100,000	<p>Council have approved the concept plans for the Kinloch lakefront reserve enhancement to go to detailed design and tender.</p> <p>Key enhancement measures include,</p> <ol style="list-style-type: none"> <li>1. low retaining wall to restrict vehicle access but allow pedestrian access to the lake edge</li> <li>2. formal and informal parking areas</li> <li>3. reserve road extension with a turn-around point at the far eastern end</li> </ol> <p>Is out for tender and closing on the 9th November 2017</p>
CCTV fibre optic cable – GLC to Police		\$0	\$15,000	Awaiting proposal from Scott Communications. Scheduled to complete the works on 30/11/17. Installation of fibre optic cable to move the hardware from the Police station to GLC server room for protection and better access for maintenance purposes. This also to maintain the current level of service & protect the integrity of the hardware.

	Achieved		On track		May not be met		Will not be met
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# Wastewater



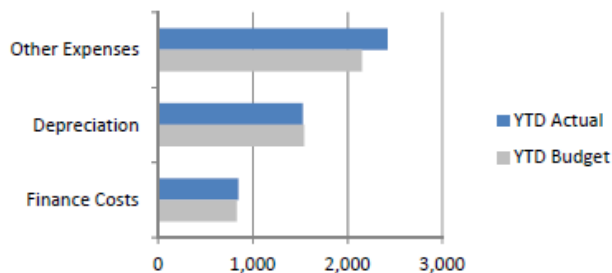
## Cost of Service Statement For the period ending 31 October 2017

\$000	Year to Date				Full Year			
	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Full Year Budget	Full Year Forecast	Variance	Variance %
<b>Revenue</b>								
Rates	4,125	4,119	6	0%	12,356	12,356	0	0%
Subsidies and Grants	0	0	0	0%	0	0	0	0%
Development and Financial Contributions	520	151	369	244%	453	453	0	0%
Fees and Charges	761	514	247	48%	1,091	1,091	0	0%
Finance Revenue	0	0	0	0%	0	0	0	0%
Other Revenue	0	0	0	0%	150	150	0	0%
<b>Total Revenue</b>	<b>5,406</b>	<b>4,784</b>	<b>622</b>	<b>13%</b>	<b>14,050</b>	<b>14,050</b>	<b>0</b>	<b>0%</b>
<b>Operating Expenditure</b>								
Other Expenses	2,420	2,153	(267)	-12%	6,674	6,674	0	0%
Depreciation	1,525	1,540	15	1%	4,620	4,620	0	0%
Finance Costs	848	830	(18)	-2%	2,463	2,463	0	0%
<b>Total Operating Expenditure</b>	<b>4,793</b>	<b>4,523</b>	<b>(270)</b>	<b>-6%</b>	<b>13,757</b>	<b>13,757</b>	<b>0</b>	<b>0%</b>
<b>Net Surplus/Deficit</b>	<b>613</b>	<b>261</b>	<b>352</b>		<b>293</b>	<b>293</b>	<b>0</b>	

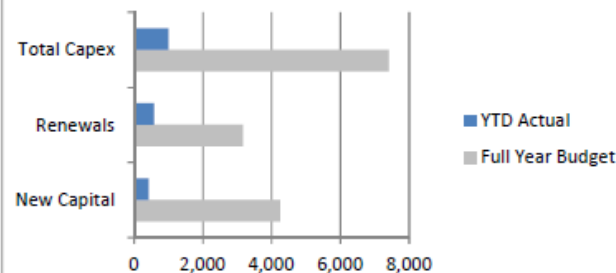
### Explanation of variances to budget

- The development contributions budget is phased evenly across the year as it is difficult to know when developments will come on line
- The \$247k favourable variance in fees and charges is due to:
  - Sales of haylage are above plan by \$214k
  - Septage receipts ahead of plan by \$21k
- Other expenses are above plan by \$266k this is due to preventative maintenance on the reticulation network at Kinloch, Mangakino and Whakamaru, this has been extended to include some work at Taupo & Turangi. The total wastewater year end maintenance expense is not expected to exceed budget.

### Operating Expenditure (\$000)



### Capital Expenditure (\$000)





# Wastewater

## Service Delivery






- Achieved/On track
- May not meet our performance target
- Will not meet our performance target

All the Wastewater Service delivery measures are currently on track.

Project	Status	Total project cost (actual)	Project budget to 30/06/18	Comments or risks
Upgrade of the Whakamaru Wastewater Treatment Plant to meet likely consent renewal conditions <i>(Multi year project)</i>		\$28,290	\$425,000	Specification, and tender documentation is complete and the project will be tendered in November with construction in the first half of 2018
Undertake work to improve the Pukawa wastewater pump station and pipeline		\$79,570	\$675,978	The project was retendered in mid October and the Tender period has now closed. Two tenders have been received and are now being evaluated.

	Achieved		On track		May not be met		Will not be met
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# Wastewater

Project	Status	Total project cost (actual)	Project budget to 30/06/18	Comments or risks
Undertake works for treatment and screen optimisation at the Turangi wastewater treatment plant <i>(Undertake works for the remediation of the wastewater ponds at the Turangi wastewater plant; joined with screen optimisation at the Turangi wastewater treatment plant)</i>		\$220,724	\$510,724	<p>The major treatment plant improvement project has been deferred and will be included in the LTP 2018.</p> <p>Remediation options for the disused ponds are being developed.</p> <p>We are currently undertaking a small process study on the plant to troubleshoot some operational issues.</p>
Upgrade the Kinloch Wastewater treatment plant and install a disposal field		\$79,905	\$2,097,240	<p>Draft tender documentation for the design and construction of the wastewater disposal system has been provided. During the design process we have identified a flooding risk with aspects of the plant and access to the plant.</p> <p>A storm water management solution has been developed and detailed design and consenting are in progress.</p> <p>The next stages are:</p> <ul style="list-style-type: none"> <li>- Finalise Stormwater design and obtain required consents.</li> <li>- Tendering of effluent tanks and pipework after finalising irrigation pumping philosophy and piping modifications.</li> <li>- Consultation with affected parties for the land disposal system</li> <li>- Review and completion of tender documents for the land disposal system.</li> <li>- Tendering and construction of the land disposal system.</li> </ul>
Waitahanui Wastewater Connection to Taupō		\$935,951	\$1,239,200	<p>Waitahanui and Five Mile Bay wastewater is now being pumped to Taupō and the wastewater treatment plant at Waitahanui is no longer in use and is being decommissioned.</p> <p>A demolition and site clearance contract will be developed towards the end of 2017. The process of land disposal will commence in the new year.</p>

	Achieved		On track		May not be met		Will not be met
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# Solid Waste

<b>Operating Revenue</b> <b>\$1.6m</b> <b>\$0.1m Favourable YTD</b> <b>Full Year Budget \$4.6m</b> <b>Full Year Forecast \$4.6m</b>	-	<b>Operating Expenditure</b> <b>\$1.3m</b> <b>\$0.0m Favourable YTD</b> <b>Full Year Budget \$4.5m</b> <b>Full Year Forecast \$4.5m</b>	=	<b>Net Surplus/(-)Deficit</b> <b>\$0.3m</b> <b>\$0.1m Favourable YTD</b> <b>Full Year Budget \$0.1m</b> <b>Full Year Forecast \$0.1m</b>	<b>Capital Expenditure</b> <b>\$0.0m</b> <b>Full Year Budget \$0.1m</b>
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## Cost of Service Statement

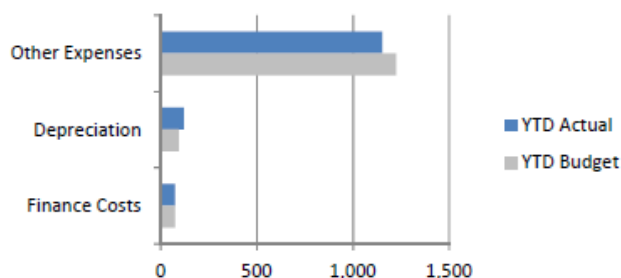
For the period ending 31 October 2017

	Year to Date				Full Year			
\$000	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Full Year Budget	Full Year Forecast	Variance	Variance %
<b>Revenue</b>								
Rates	597	597	0	0%	1,792	1,792	0	0%
Subsidies and Grants	43	38	5	13%	115	115	0	0%
Development and Financial Contributions	0	0	0	0%	0	0	0	0%
Fees and Charges	1,000	905	95	10%	2,716	2,716	0	0%
Finance Revenue	0	0	0	0%	0	0	0	0%
Other Revenue	0	0	0	0%	0	0	0	0%
<b>Total Revenue</b>	<b>1,640</b>	<b>1,540</b>	<b>100</b>	<b>6%</b>	<b>4,623</b>	<b>4,623</b>	<b>0</b>	<b>0%</b>
<b>Operating Expenditure</b>								
Other Expenses	1,152	1,224	72	6%	3,971	3,971	0	0%
Depreciation	121	94	(27)	-29%	283	283	0	0%
Finance Costs	75	75	0	0%	223	223	0	0%
<b>Total Operating Expenditure</b>	<b>1,348</b>	<b>1,393</b>	<b>45</b>	<b>3%</b>	<b>4,477</b>	<b>4,477</b>	<b>0</b>	<b>0%</b>
<b>Net Surplus/Deficit</b>	<b>292</b>	<b>147</b>	<b>145</b>		<b>146</b>	<b>146</b>	<b>0</b>	

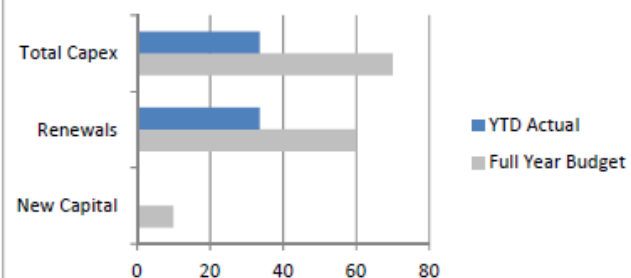
### Explanation of variances to budget

- The favourable variance of \$95k in fees and charges is due to landfill, transfer station & collection revenues are ahead of plan due to economic activity in the District

### Operating Expenditure (\$000)



### Capital Expenditure (\$000)



# Solid Waste

**Service Delivery**



- Achieved/On track
- May not meet our performance target
- Will not meet our performance target

Status	Performance Measure	Performance
	<p>Total waste to landfill is reducing to:</p> <p>2016/17 21,189 tonnes</p> <p>2017/18 21,107 tonnes</p>	<p><b>Highlights</b></p> <p>17/18 waste landfill tonnes</p> <ul style="list-style-type: none"> <li>1934 tonnes July</li> <li>2015 tonnes August</li> <li>2041 tonnes September</li> <li>2090 tonnes October</li> </ul> <p>Tracking Approximately 325 tonnes less than at same time 2016/17</p> <p>But overall tonnes tracking over the performance measure</p> <p><b>Current issues</b></p> <ul style="list-style-type: none"> <li>We achieved a 46% waste diversion rate for the 16/17 year with 21,419 tonnes diverted</li> <li>Concrete is being crushed for sale and shredded green waste that has been stockpiled is now being removed to market</li> </ul>

# Stormwater



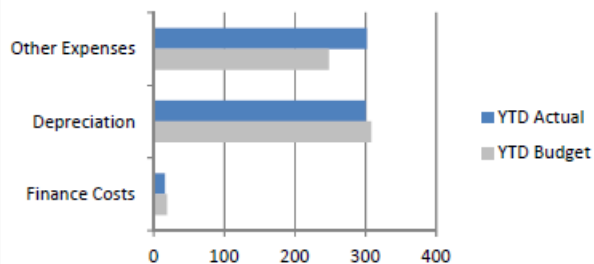
## Cost of Service Statement For the period ending 31 October 2017

\$000	Year to Date				Full Year			
	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Full Year Budget	Full Year Forecast	Variance	Variance %
<b>Revenue</b>								
Rates	566	566	0	0%	1,697	1,697	0	0%
Subsidies and Grants	0	0	0	0%	0	0	0	0%
Development and Financial Contributions	0	0	0	0%	0	0	0	0%
Fees and Charges	0	0	0	0%	0	0	0	0%
Finance Revenue	0	0	0	0%	0	0	0	0%
Other Revenue	0	0	0	0%	400	400	0	0%
<b>Total Revenue</b>	<b>566</b>	<b>566</b>	<b>0</b>	<b>0%</b>	<b>2,097</b>	<b>2,097</b>	<b>0</b>	<b>0%</b>
<b>Operating Expenditure</b>								
Other Expenses	302	248	(54)	-22%	718	718	0	0%
Depreciation	300	308	8	3%	924	924	0	0%
Finance Costs	16	19	3	16%	55	55	0	0%
<b>Total Operating Expenditure</b>	<b>618</b>	<b>575</b>	<b>(43)</b>	<b>-7%</b>	<b>1,697</b>	<b>1,697</b>	<b>0</b>	<b>0%</b>
<b>Net Surplus/Deficit</b>	<b>(52)</b>	<b>(9)</b>	<b>(43)</b>		<b>400</b>	<b>400</b>	<b>0</b>	

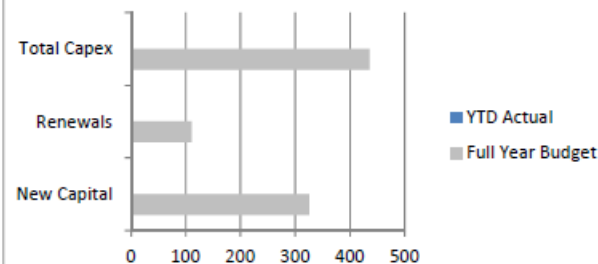
### Explanation of variances to budget

- The unfavourable variance of \$54k in other expenses is due to the timing of gully maintenance. The total stormwater year end maintenance expense is not expected to exceed budget.

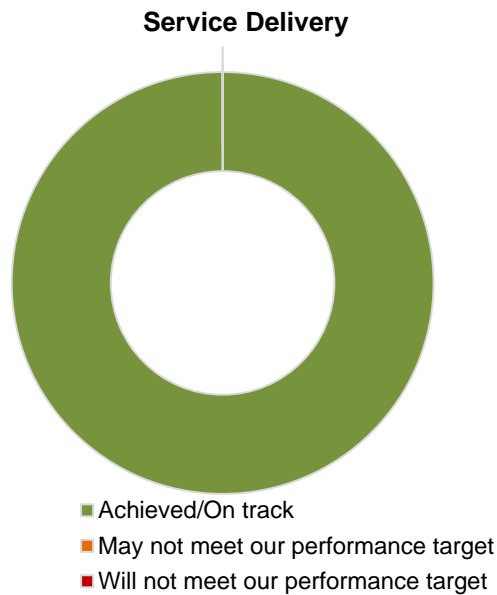
### Operating Expenditure (\$000)



### Capital Expenditure (\$000)



# Stormwater



All the Stormwater Service delivery measures are currently on track.

Project	Status	Total project cost (actual)	Project budget to 30/06/18	Comments or risks
Installation of Enviropods		\$135	\$5,000	5 enviropods have now been placed into the Stormwater network and have been installed into neighbourhood shopping areas of Crown road, Richmond and Hilltop.
Install quality improvement device at Ruapehu St (Kohineheke Reserve)		\$135	\$300,000	<p>Contract documentation is currently being compiled for the quality improvement device installation</p> <p>Installation is planned for April / May 2018</p> <p>The reason for the timing of this work is to create the least disruption to traffic and pedestrian flows</p>

# Democracy and Planning

<b>Operating Revenue</b> <b>\$2.4m</b> \$0.0m Favourable YTD Full Year Budget \$7.3m Full Year Forecast \$7.3m	-	<b>Operating Expenditure</b> <b>\$2.4m</b> \$0.0m Favourable YTD Full Year Budget \$7.3m Full Year Forecast \$7.3m	=	<b>Net Surplus/(-)Deficit</b> <b>\$0.0m</b> \$0.0m Unfavourable YTD Full Year Budget \$0.0m Full Year Forecast \$0.0m	<b>Capital Expenditure</b> <b>\$0.0m</b> Full Year Budget \$0.0m
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## Cost of Service Statement

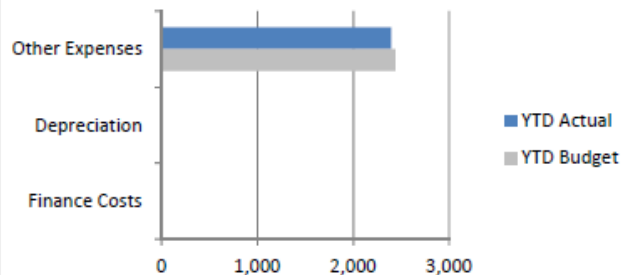
For the period ending 31 October 2017

	Year to Date				Full Year			
\$000	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Full Year Budget	Full Year Forecast	Variance	Variance %
<b>Revenue</b>								
Rates	2,421	2,421	0	0%	7,262	7,262	0	0%
Subsidies and Grants	0	0	0	0%	0	0	0	0%
Development and Financial Contributions	0	0	0	0%	0	0	0	0%
Fees and Charges	3	0	3	0%	1	1	0	0%
Finance Revenue	0	0	0	0%	0	0	0	0%
Other Revenue	0	0	0	0%	0	0	0	0%
<b>Total Revenue</b>	<b>2,424</b>	<b>2,421</b>	<b>3</b>	<b>0%</b>	<b>7,263</b>	<b>7,263</b>	<b>0</b>	<b>0%</b>
<b>Operating Expenditure</b>								
Other Expenses	2,395	2,438	43	2%	7,274	7,274	0	0%
Depreciation	4	3	(1)	-33%	10	10	0	0%
Finance Costs	0	0	0	0%	0	0	0	0%
<b>Total Operating Expenditure</b>	<b>2,399</b>	<b>2,441</b>	<b>42</b>	<b>2%</b>	<b>7,284</b>	<b>7,284</b>	<b>0</b>	<b>0%</b>
<b>Net Surplus/Deficit</b>	<b>25</b>	<b>(20)</b>	<b>45</b>		<b>(21)</b>	<b>(21)</b>	<b>0</b>	

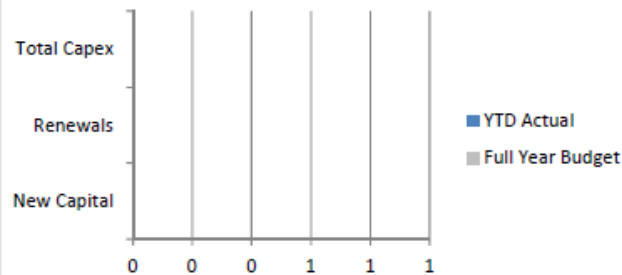
### Explanation of variances to budget

- No significant variances to budget

### Operating Expenditure (\$000)



### Capital Expenditure (\$000)



# Democracy and Planning

## Service Delivery










- Achieved/On track
- May not meet our performance target
- Will not meet our performance target

All the Democracy and Planning service delivery measures are currently on track.

Project	Status	Comments or risks
Continue the Flood Hazard Plan Change (multi year project)		The plan change was notified on 20 October and the submission period will close on 20 December.
Continue the District Plan review		Officers have begun the process of identifying issues that need to be addressed through the review along with targeted monitoring of the district plan's effectiveness. Project planning for the overall review process is also underway to enable more accurate resourcing decisions.
Complete the Long-term Plan 2018-28		Workshops have been undertaken with Council over November to confirm the extent of the work programme and the proposed budgets.
Freedom Camping Bylaw		Council held hearings on 13 November and deliberated on 16 November.

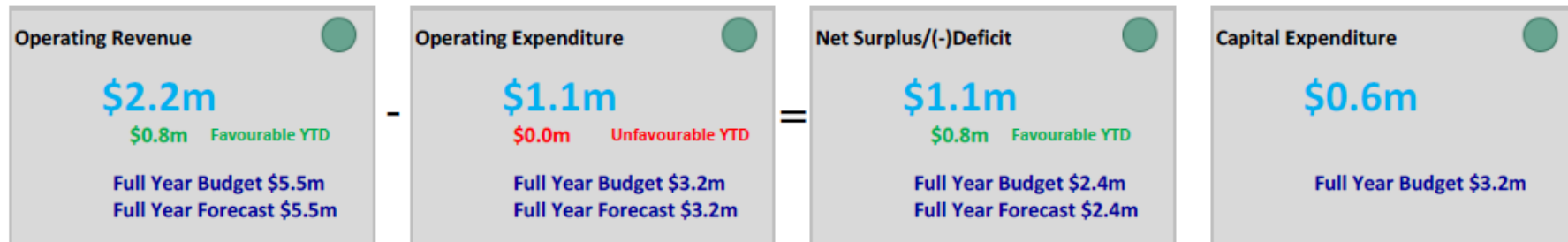
	Achieved		On track		May not be met		Will not be met
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# Democracy and Planning

Project	Status	Comments or risks
Advocate on the Healthy Rivers Plan Change		Submissions are being processed by Waikato Regional Council and a summary is anticipated to be released before the end of the year
Continue to develop the Turangi Reserve Management Plan in conjunction with Ngati Turangitukua		The committee overseeing the project is due to meeting on 30 November to confirm direction for the reserve management plan. It is anticipated that a draft of the plan will be ready for consideration in March 2018.
Cycling and Walking Strategy review		This project is being reconsidered in the context of Council's wider transport programme. The expectation is that cycling and walking will be considered as part of a more holistic look at the transport network. The resignation of the project manager is likely to cause some delays in deliver.
Review the Speed Bylaw and make amendments to parts of the Traffic and Solid Waste Bylaws		The bylaws will now be reviewed on the second half of 2017 following the latest guidance from the New Zealand Transport Agency. The expectation is that consultation on the drafts will take place in the first part of 2018 outside of the Long-term Plan consultation window.
Gaming Policy Review		The hearings and deliberations took place on 21 November.
Development of the Taupō Catchment Document with Ngāti Tūwharetoa and the Waikato Regional Council, following on from the Tūwharetoa settlement process		This project will not commence until the settlement legislation has been progressed through parliament. The expectation at this stage is that the legislation will be passed sometime in the later part of 2018.
Representation review (which includes a review of Maori representation)		On track. Decision on Maori representation was made on 20 November 2017.

	Achieved		On track		May not be met		Will not be met
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# Investments



## Cost of Service Statement

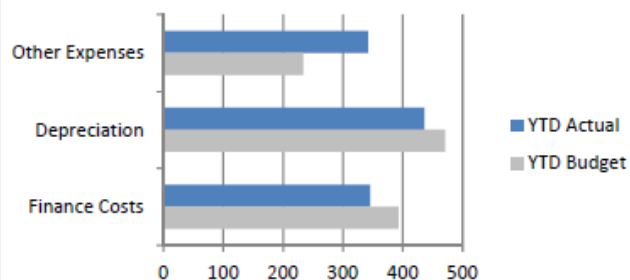
For the period ending 31 October 2017

\$000	Year to Date				Full Year			
	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Full Year Budget	Full Year Forecast	Variance	Variance %
<b>Revenue</b>								
Rates	(80)	(80)	0	0%	(241)	(241)	0	0%
Subsidies and Grants	0	0	0	0%	0	0	0	0%
Development and Financial Contributions	8	0	8	0%	0	0	0	0%
Fees and Charges	301	309	(8)	-3%	927	927	0	0%
Finance Revenue	1,347	1,043	304	29%	3,130	3,130	0	0%
Other Revenue	584	46	538	1170%	1,729	1,729	0	0%
<b>Total Revenue</b>	<b>2,160</b>	<b>1,318</b>	<b>842</b>	<b>64%</b>	<b>5,545</b>	<b>5,545</b>	<b>0</b>	<b>0%</b>
<b>Operating Expenditure</b>								
Other Expenses	342	234	(108)	-46%	604	604	0	0%
Depreciation	436	471	35	7%	1,412	1,412	0	0%
Finance Costs	346	393	47	12%	1,167	1,167	0	0%
<b>Total Operating Expenditure</b>	<b>1,124</b>	<b>1,098</b>	<b>(26)</b>	<b>-2%</b>	<b>3,183</b>	<b>3,183</b>	<b>0</b>	<b>0%</b>
<b>Net Surplus/Deficit</b>	<b>1,036</b>	<b>220</b>	<b>816</b>		<b>2,362</b>	<b>2,362</b>	<b>0</b>	

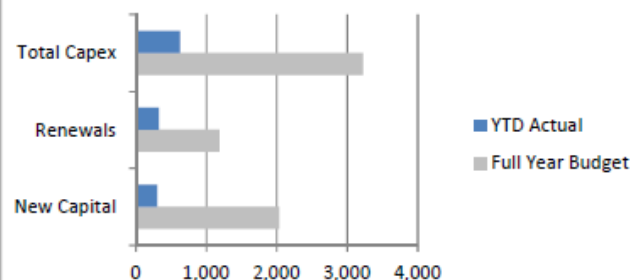
### Explanation of variances to budget

- Finance revenue \$304k ahead of budget due to additional investment funds
- The favourable variance of \$538k in other revenue is due to:
  - Realised gain on sale of shares \$226k
  - Unrealised gain on shares \$278k
  - Gain on sale of PPE \$31k
- Other expenses ahead of plan by \$111k due to:
  - \$126k relocation expense offset by savings in other areas

### Operating Expenditure (\$000)



### Capital Expenditure (\$000)



# Investments

Service Delivery

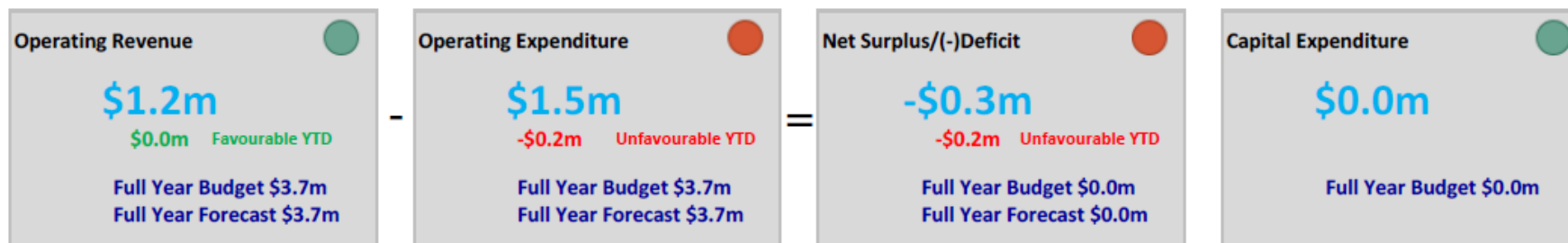


- Achieved/On track
- May not meet our performance target
- Will not meet our performance target

All the Investments service delivery measures are currently on track.

	Achieved		On track		May not be met		Will not be met
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# Economic Development



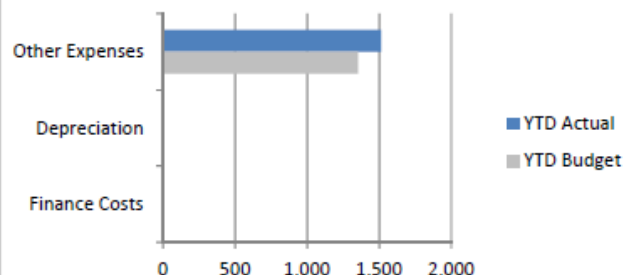
## Cost of Service Statement For the period ending 31 October 2017

	Year to Date				Full Year			
\$000	YTD Actual	YTD Budget	YTD Variance	YTD Variance %	Full Year Budget	Full Year Forecast	Variance	Variance %
<b>Revenue</b>								
Rates	1,214	1,228	(14)	-1%	3,684	3,684	0	0%
Subsidies and Grants	26	0	26	0%	0	0	0	0%
Development and Financial Contributions	0	0	0	0%	0	0	0	0%
Fees and Charges	0	0	0	0%	0	0	0	0%
Finance Revenue	0	0	0	0%	0	0	0	0%
Other Revenue	0	0	0	0%	0	0	0	0%
<b>Total Revenue</b>	<b>1,240</b>	<b>1,228</b>	<b>12</b>	<b>1%</b>	<b>3,684</b>	<b>3,684</b>	<b>0</b>	<b>0%</b>
<b>Operating Expenditure</b>								
Other Expenses	1,513	1,352	(161)	-12%	3,701	3,701	0	0%
Depreciation	5	5	0	0%	16	16	0	0%
Finance Costs	1	1	0	0%	3	3	0	0%
<b>Total Operating Expenditure</b>	<b>1,519</b>	<b>1,358</b>	<b>(161)</b>	<b>-12%</b>	<b>3,720</b>	<b>3,720</b>	<b>0</b>	<b>0%</b>
<b>Net Surplus/Deficit</b>	<b>(279)</b>	<b>(130)</b>	<b>(149)</b>		<b>(36)</b>	<b>(36)</b>	<b>0</b>	

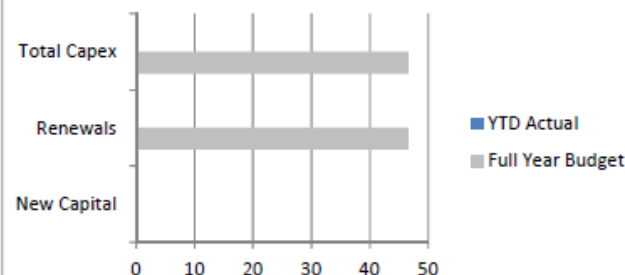
### Explanation of variances to budget

- Other expenses are \$161k unfavourable mainly due to:
  - Regional Strengthening Strategy \$12k
  - Airport Redevelopment Business Case \$104k
  - Timing in Events sponsorship \$29k

### Operating Expenditure (\$000)

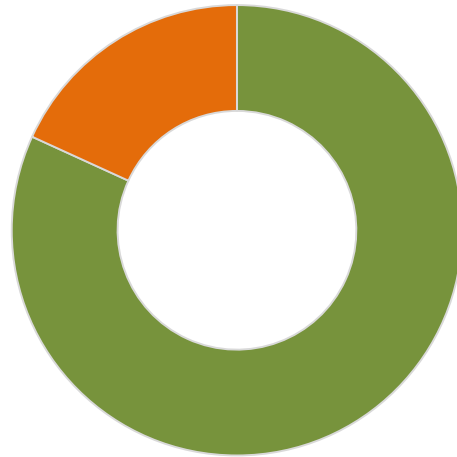


### Capital Expenditure (\$000)



# Economic Development

## Service Delivery



- Achieved/On track
- May not meet our performance target
- Will not meet our performance target

Status	Performance Measure	Performance
<p>Annual change in the following measures compared to rest of NZ and commentary against specific regions as appropriate.</p> <p><i>Note: Data for this report is sourced from the Taupō District Economic Monitor and the Marketview Taupō District Report, these reports are completed quarterly. Some of the data used in these reports are only reported annually by central government. The latest reports available are:</i></p> <ul style="list-style-type: none"> <li>Taupō District Economic Monitor June Quarter 2017 (Next available: September Quarter 2017 available in November 2017)</li> </ul> <p><i>Marketview Taupō District Quarterly Report for period ending June 2017 (Next available: September Quarter 2017 available in November 2017)</i></p>		
	Average length of stay	<p><b>Highlights</b></p> <ul style="list-style-type: none"> <li>Average Length of Stay (June 2017): 1.79 nights</li> <li>Average Length of Stay Annual Growth (June 2017): -0.6% (New Zealand: 1.0%)</li> </ul>
		<p><b>Current Issues</b></p> <ul style="list-style-type: none"> <li>Visitor length of stay has reduced. This follows the trend of the changing face of the visitor, whose stay is shorter but who spends more.</li> </ul>
	Employment – Household Labour Force Survey	<p><b>Highlights</b></p> <ul style="list-style-type: none"> <li>Estimated Total Household Labour Force Survey Employment (March 2016): 17,725</li> <li>Household Labour Force Survey Employment Growth (March 2016): 2.6% (New Zealand: 2.7%)</li> </ul>
		<p><b>Current Issues</b></p> <ul style="list-style-type: none"> <li>There is a 0.1% difference in employment growth in Taupō compared with New Zealand. This is in part due to strong growth in job creation in Auckland and Christchurch in construction driving up the national rate.</li> </ul>

	Achieved		On track		May not be met		Will not be met
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