



ATTACHMENTS

Ordinary Council Meeting

28 April 2026

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**TAUPŌ DISTRICT COUNCIL
MINUTES OF THE ORDINARY COUNCIL MEETING
HELD AT THE COUNCIL CHAMBER, LEVEL 1, 67 HOROMĀTANGI STREET, TAUPŌ
ON TUESDAY, 31 MARCH 2026 AT 1.00 PM**

PRESENT: Mayor John Funnell (in the Chair), Cr Rachel Cameron, Cr Duncan Campbell, Cr Nicola de Lautour, Cr Ngāhuia Foreman (until 4.24pm), Cr Sandra Greenslade, Cr Kylie Leonard (from 1.05pm), Cr Steve Manunui, Cr Wahine Murch (until 5.43pm), Cr Christine Rankin (until 5.54pm), Cr Kevin Taylor, Cr Yvonne Westerman (until 5.29pm), Cr Hope Woodward (until 4.24pm)

IN ATTENDANCE: Chief Executive (J Gardyne), General Manager Organisation Performance (S Matthews), General Manager Strategy and Environment (W Zander), General Manager Community Infrastructure and Services (T Hale), General Manager People and Community Partnerships (H Tattle), Legal and Governance Manager (N McAdie), Community Engagement and Development Manager (T Russell), Communications Manager (L McMichael), Finance Manager (J Paenga), Events and Venues Manager (S Giles), Executive Manager to the Mayor (J Later), Policy Manager (N Carroll), Project Management Office Manager (P Fletcher), Resource Consents Manager (H Williams), Senior Policy Advisor (H Samuel), Senior Policy Advisor (C Pilkington), Senior Policy Advisor (P Caruana), Policy Advisor (A Wilson), Senior Solicitor (K Hollman), Asset Manager Stormwater (P Burt), Digital Communications Specialist (D Petry), Senior Committee Advisor (K Watts), Governance Quality Manager (S James)

MEDIA AND PUBLIC: Five members of the public

- Notes:*
- (i) *This meeting was livestreamed and is available to view on Taupō District Council's YouTube channel.*
 - (ii) *Cr Kylie Leonard entered the meeting at 1.05pm. She was not present for resolutions TDC202603/01 and 02.*
 - (iii) *Crs Ngāhuia Foreman and Hope Woodward left the meeting at 4.24pm. They were not present for resolutions TDC202603/17-23 and C01-04.*
 - (iv) *Cr Kylie Leonard left the meeting at 4.50pm and re-entered the meeting at 4.56pm. She was not present for resolutions TDC202603/19 and 20.*
 - (v) *Cr Wahine Murch left the meeting at 5.43pm. She was not present for resolution TDC202603/C04.*
 - (vi) *Cr Christine Rankin left the meeting at 5.54pm. She was not present for resolution TDC202603/C04.*

1 KARAKIA

2 WHAKAPĀHA | APOLOGIES

TDC202603/01 RESOLUTION

Moved: Cr Wahine Murch
Seconded: Cr Rachel Cameron

That the apology received from Cr Kylie Leonard for lateness be accepted.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/01 above.

3 NGĀ WHAKAPĀNGA TUKITUKI | CONFLICTS OF INTEREST

Nil

4 WHAKAMANATANGA O NGĀ MENETI | CONFIRMATION OF MINUTES**4.1 ORDINARY COUNCIL MEETING - 24 FEBRUARY 2026****TDC202603/02 RESOLUTION**

Moved: Cr Kevin Taylor

Seconded: Cr Ngāhuia Foreman

That the minutes of the Council meeting held on Tuesday 24 February 2026 be approved and adopted as a true and correct record.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/02 above.

5 NGĀ KAUPAPA HERE ME NGĀ WHAKATAUNGA | POLICY AND DECISION MAKING**5.1 PUBLIC FORUM****Mr Evan Erstich – Taupō Indoor Sports Hub Project Update**

Mr Erstich introduced Mr Tony Smith and made a PowerPoint presentation (A3918569).

- The Taupō Indoor Sports Hub project was a community-led initiative, revolving around community connection and participation in sport.
- The Taupō Indoor Sports Hub Charitable Trust had been formed, and Trustees included business owners and people with expertise in engineering, capital works, raising capital and delivering projects. Collectively the Trustees had over 30 years of sports administration experience.

Cr Kylie Leonard joined the meeting at this point (1.05pm).

- The Trustees wanted to give back to the Taupō community.
- The Trust's vision was outlined, with Taupō's vibrancy and community pathways being key components of the vision.
- A private-public partnership model was proposed, with plans to attract private capital to support construction and minimise the burden on ratepayers.
- The intent was to take the successful squash club operating/governance model and scale it up. This would avoid management liability for Council.
- Expected community benefits were shared, including a \$25m economic injection over a 10-year horizon; intergenerational community unity; self-sustaining operations; and other benefits including use as an emergency centre and alignment with the Taupō Events Centre and current strategies.
- A number of potential locations had been identified.
- Groups and clubs belonging to the coalition of support were identified.
- Next steps included finalising the business case; working with Council in relation to land availability; and entering into a Memorandum of Understanding between the Trust, Taupō District Council and Sport Waikato.
- The Trust had lodged an application with the regional infrastructure fund.

In answer to questions, Mr Erstich advised that:

- The Trust was seeking Council's support to ensure the project aligned with Council's Sport and Recreation Strategy and the Long-term Plan. Council's assistance to secure the land was also sought. Once the land was secured, the Trust could proceed with obtaining funding from private and corporate investors.
- It was hoped that the sports groups would run events and 'man' the facility. It was also hoped that geothermal ground heat could be used to off-set power costs. Volunteers would run the tournaments and community leagues.
- The business case and financial model could be shared with elected members.
- Hickling Park would be an ideal location for the indoor sports hub, particularly due to its proximity to the Taupō Events Centre.
- Council services in-kind were being provided during this preliminary stage. A founding investment from Council would help attract more investment.

Ms Belinda Walker – Community Representation in Kinloch

Ms Walker tabled the 2017 Kinloch Community Plan and addressed the Council. The following points were noted:

- The Council communications team was thanked for publicising the Kinloch Families Trust's Easter egg hunt taking place the coming weekend.
- Ms Walker was a former Kinloch Representative Group community representative.
- She encouraged Council to consider Kinloch and how that community might best be represented.
- The Kinloch Representative Group committee came from the Kinloch community, not from Council. The committee had been established following engagement as part of Council's representation review some years ago.
- The Kinloch Representative Group had provided a neutral space for the community to come together in Kinloch.
- It was important that the Kinloch Community Plan was fit-for-purpose.
- Kinloch representation was missing from the proposals before Council at this meeting (agenda item 5.7).
- Former Kinloch Representative Group member Mr Pat Kane was praised for all the work he had done, including ensuring appropriate replacement trees were planted after some poplar trees were felled in error; helping an elderly man with pothole/access issues; connecting the Kinloch Golf Course with lotteries for funding; working with the community and Sevenoaks to find solutions to address impacts on wildlife; and enabling a beach mat for beach access.
- The Kinloch Representative Group had allowed a connection between the community and the Council team and elected members.
- Cr Christine Rankin was thanked for chairing the Kinloch Representative Group during the last Triennium.

TDC202603/03 RESOLUTION

Moved: Cr Nicola de Lautour

Seconded: Cr Rachel Cameron

That Council receives comments from members of the public.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/03 above.

5.2 NOTICE OF MOTION - GENERAL MATTERS

Cr Duncan Campbell moved the Notice of Motion, explaining his reasons for the proposal. The following points were noted:

- One of his election pledges was to restore democracy into the Council Chambers. Adding a standing agenda item for elected members to raise matters was a simple and practical way to do this.
- The Notice of Motion process required a formal recommendation and seconder. That process was not suitable for raising matters or sharing information.
- Members of the public currently had greater ability to raise matters in the Council Chamber than elected members do, which was absurd.
- Members' reports used to be an agenda item but that had stopped last Triennium. It was disappointing that the Mayor had not reinstated it.
- Members were elected to represent the people and had political things to say. This was a normal state of affairs for other councils. Adding this item would be a small step towards fixing the issue. It would help keep the public informed.

Cr Hope Woodward seconded the motion.

Members discussed the proposal before it was put to the vote, with voting recorded below.

MOTION

Moved: Cr Duncan Campbell

Seconded: Cr Hope Woodward

That Council amends its standard meeting agenda structure to include a standing item titled "General Matters / Members' Matters", under which elected members may raise matters for information only, and that any matters raised under this item:

- a. Are for information and discussion only;
- b. May not result in a decision of the Council, other than referral of the matter to a future meeting or request for a report; and
- c. The Chair may determine the order of speakers and apply reasonable time limits to contributions under this item.

In Favour: Crs Duncan Campbell, Sandra Greenslade, Christine Rankin and Hope Woodward

Against: Crs Rachel Cameron, Nicola de Lautour, Ngāhuia Foreman, Kylie Leonard, Steve Manunui, Wahine Murch, Kevin Taylor and Yvonne Westerman

Abstain: Mayor John Funnell

LOST

5.3 COMMISSIONER APPOINTMENTS: RESOURCE CONSENT APPLICATIONS - KAKA STREET AND CHARLES CRESCENT, TAUPŌ

The Resource Consents Manager summarised the report. In answer to questions, she advised that:

- The process for selecting commissioners involved Council staff considering what matters needed to be discussed and debated for particular applications, then seeking commissioners with relevant experience.
- Commissioners' hourly rates were taken into account as part of the selection process, as was the number of commissioners required.

The Chief Executive responded to another question, explaining that Council could consider putting more councillors through the *Making Good Decisions* accreditation course once the outcome of legislative reform was known.

TDC202603/04 RESOLUTION

Moved: Cr Kevin Taylor
Seconded: Cr Yvonne Westerman

That Council, pursuant to section 34A of the Resource Management Act 1991, hereby delegates the functions and powers of hearing, consideration, and decision-making in relation to

1. 42 Kaka Street, Taupō to an Independent Commissioner with Chairperson accreditation, Mr Bill Wasley.
2. 29 Charles Crescent to an Independent Commissioner with Chairperson accreditation, Ms Rachel Dimery.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/04 above.

5.4 REQUEST TO REVOKE AND REPLACE RESOLUTION REVOKING RESERVE STATUS OF LOCAL PURPOSE RESERVE (STORMWATER) AND TRANSFER TO ADJOINING OWNER - S24 RESERVES ACT 1977

The Senior Solicitor presented the report and clarified that the request was to ensure all details were correct for the public record.

TDC202603/05 RESOLUTION

Moved: Cr Wahine Murch
Seconded: Cr Ngāhuia Foreman

That Council:

1. Revokes Council resolution TDC202512/05 made at the Council meeting on 16 December 2025, relating to the revocation of reserve status and disposal of a 19m² area shown as Section 1 on Drawing V200 Rev A of Definition Survey Limited dated 14 November 2025.
2. Approves the revocation of proposed Lot 103 on Land Transfer Plan 628120 (**Lot 103**), being a 26m² part of Lot 102 DP 608131, as local purpose reserve (stormwater) pursuant to section 24(1)(b) of the Reserves Act 1977, subject to the Department of Conservation ratifying the revocation, on the basis that Lot 103 is not needed for Reserves Act 1977 purposes because the balance of the reserve is sufficient to perform the stormwater drainage function of the reserve.
3. Declares Lot 103 surplus to Reserves Act 1977 requirements.
4. Approves the transfer of Lot 103 to the registered owner (**developer**) of Lot 11 DP 608131 at 9 Ngawha Place, Taupō (**property**) and the amalgamation of Lot 103 with the property on the basis that:
 - a. The agreement to transfer Lot 103 to the developer is conditional on the reserve revocation process under s24 of the Reserves Act 1977 being completed;
 - b. The developer meets all costs and disbursements incurred in respect of the revocation and transfer/amalgamation process.
5. Delegates to the Chief Executive the authority to approve the final terms and conditions of the reserve revocation and transfer, and to take such action and sign such documents as may be reasonably necessary to implement Council's resolutions above and matters ancillary to them.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/05 above, with the exception of Cr Kylie Leonard, who abstained from voting.

5.5 APPROVAL TO NOTIFY PLAN CHANGES 44 AND 45 TO THE TAUPŌ DISTRICT PLAN

The Senior Policy Advisors (H Samuel and C Pilkington) summarised the history of Plan Changes 44 and 45 and explained how the Plan Changes would help activities in the Residential and Neighbourhood Centre zones. They answered questions of clarification.

TDC202603/06 RESOLUTION

Moved: Cr Rachel Cameron

Seconded: Cr Kylie Leonard

That Council:

1. Approves Plan Changes 44 and 45 and their associated Section 32 Evaluation Reports (Identified in Attachments 1-6) for notification when practical;
2. Revokes resolution TDC202508/03 which approved Plan Changes 44-49 and their associated Section 32 Evaluation Reports (Identified in Attachments 1-13) for notification, subject to receiving an exemption from the Minister for the Environment;
3. Delegates authority to the Policy Manager to authorise any minor editorial changes prior to notification; and
4. Directs officers to notify Plan Changes 44 and 45 in accordance with the First Schedule to the Resource Management Act 1991, as soon as practicable.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/06 above.

5.6 ANNUAL PLAN 26/27 - DRAFT FINANCIAL DIRECTION

The Policy Advisor presented the report and added that the financial modelling did not include the fuel and oil shocks resulting from the Iran war, due to timeframes. In answer to questions, he advised that:

- The recommended option did not propose changes to large parts of the Long-term Plan 2024-34 budget for the 2026-27 financial year, therefore there was no need to consult. Consultation would be required if Council was proposing material changes.
- Three waters made up 40% of Council's total costs. As shares of the annualised increase, 44% of the increase was as a result of three waters, and 56% related to all other Council activities. Put another way, of the 6.6% proposed average increase, 2.9% could be attributed to waters and 3.7% to the rest of Council.

In answer to a question, the General Manager Organisation Performance advised that assumptions for emissions trading scheme credit prices were higher than current prices, but lower than normal. This was the staff recommendation taking a risk-based approach.

In answer to another question, the Chief Executive advised that a 'bed tax' could be considered as part of the Long-term Plan 2026-26 process.

Members discussed the draft financial direction, which if approved would result in a 6.6% average rates increase in the 2026-27 financial year. They acknowledged that it had been very difficult to prepare the Annual Plan 2026-27 in the current economic environment. A lot of work had been done to get to this point.

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TDC202603/07 RESOLUTION

Moved: Cr Kylie Leonard
Seconded: Cr Rachel Cameron

That Council directs officers to prepare the 2026/27 Annual Plan in accordance with option 1, with the identified project and risk-based budget trade-offs to achieve an expected 6.6% average rates increase.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/07 above, with the exception of Crs Duncan Campbell, Sandra Greenslade and Hope Woodward, who voted against.

5.7 ESTABLISHMENT OF MANGAKINO-POUAKANI AND TONGARIRO REPRESENTATIVE GROUP COMMITTEES; AND RECEIPT OF COUNCILLOR CONNECT IMPLEMENTATION PLAN

The Community Development and Engagement Manager explained that the item continued Council's decision-making in relation to establishing representative group committees in the Mangakino-Pouākani and Tongariro areas, as well as putting less formal arrangements in place for representation and engagement in other areas (Councillor Connect forums). A draft schedule of meetings had been prepared for the Councillor Connect forums, along with information to support the forums.

In answer to questions, the Community Development and Engagement Manager advised that:

- The Iwi and Co-Governance team was working with hapū across the district to identify dates and venues for the Papamārearea Māori ward Councillor Connect forums.
- The Councillor Connect forums could be attended by all councillors across the district.
- What Council was attempting to do with the Councillor Connect forums initially was around consistency through the district, however the feedback received had provided a different reflection. What was being presented now was based on that feedback.
- All arrangements including the Councillor Connect forums and the representative group committees would be reviewed in November 2026.
- Council staff would use their contacts within the district's communities to raise awareness of the Councillor Connect forums. This would include Mr Pat Kane in Kinloch, for example.

In answer to another question, the Governance Quality Manager advised that Council would be undertaking a representation review next calendar year.

TDC202603/08 RESOLUTION

Moved: Cr Wahine Murch
Seconded: Cr Ngāhuia Foreman

That Council receives the Councillor Connect Implementation Plan for the period 1 April to 31 December 2026 (Attachment 4).

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/08 above.

The meeting adjourned at this point (3.14pm) and reconvened at 3.22pm.

The Governance Quality Manager summarised the parts of the report relating to representative group committees. She explained that the Terms of Reference and Delegations from Council to the Mangakino-Pouākani and Tongariro representative groups that were in place during the last Triennium were presented as a starting point for discussion. If Council decided to go ahead with the same arrangements, the Regulatory Committee delegations would need to be amended, as some powers and functions which had been with the representative group committees were now with the Regulatory Committee (Local Government Act 1974, Reserves Act 1977, tree and vegetation and making changes to the Asset Management Data Standard). She added that there had been five matters dealt with by the Mangakino-Pouākani Representative Group and two matters by the Tongariro Representative Group under those delegations

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during the 2022-2025 Triennium.

In answer to a question, the Governance Quality Manager advised that it would be up to Council to decide how important applicants' addresses were when considering appointing the two community representatives to the Tongariro Representative Group committee (one representative from the north east of State Highway 1 and one from the north west).

The Chairperson of the Regulatory Committee, Cr Rachel Cameron asked why the delegations had not been discussed with her prior to the meeting. The Governance Quality Manager apologised for not doing so.

Members discussed all aspects of the representative group committees, including delegations; membership; and appointed member remuneration.

It was decided that the Regulatory Committee should retain the Local Government 1974, Reserves Act 1977, tree and vegetation and Asset Management Data Standard delegations for consistency of decision-making across the district. Decision-making in relation to leases and licences under the Conservation Act 1987 was also added to the Regulatory Committee's delegations.

Members decided not to remunerate or provide a vehicle-kilometre mileage allowance to people appointed to the representative group committees, to ensure a consistent approach, because community members attending the Councillor Connect forums would not receive any remuneration or a vehicle-kilometre mileage allowance.

TDC202603/09 RESOLUTION

Moved: Cr Kylie Leonard
Seconded: Cr Rachel Cameron

That Council establishes the Mangakino-Pouakani Representative Group committee for the 2025-28 Triennium and delegates powers and functions in accordance with the Terms of Reference and Delegations attached to the agenda, but with clauses 7, 8 and 9 deleted, noting that those powers and functions will remain with the Regulatory Committee.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/089 above, with the exception of Crs Sandra Greenslade and Hope Woodward who voted against.

TDC202603/10 RESOLUTION

Moved: Cr Yvonne Westerman
Seconded: Cr Ngāhuia Foreman

That Council, in accordance with clause 25 of Schedule 7 to the Local Government Act 2002, using System B to determine the election process for the Chairperson of the Mangakino-Pouakani Representative Group, elects Cr Hope Woodward as the Chairperson for that Committee for the 2025-28 Triennium.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/10 above.

TDC202603/11 RESOLUTION

Moved: Cr Wahine Murch
Seconded: Cr Ngāhuia Foreman

That Council appoints Councillors Yvonne Westerman and Cr Duncan Campbell to the Mangakino-Pouakani Representative Group committee for the 2025-28 Triennium.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/11 above.

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TDC202603/12 RESOLUTION

Moved: Cr Rachel Cameron
Seconded: Cr Ngāhuia Foreman

That Council establishes the Tongariro Representative Group committee for the 2025-2028 Triennium and delegates powers and functions in accordance with the Terms of Reference and Delegations document attached to the agenda, but with clauses 7, 8 and 9 deleted, noting that those powers and functions will remain with the Regulatory Committee.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/12 above.

TDC202603/13 RESOLUTION

Moved: Cr Wahine Murch
Seconded: Cr Kevin Taylor

That Council, in accordance with clause 25 of Schedule 7 to the Local Government Act 2002, using System B to determine the election process for the Chairperson of the Tongariro Representative Group, elects Cr Sandra Greenslade as the Chairperson for that Committee for the 2025-28 Triennium.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/13 above.

TDC202603/14 RESOLUTION

Moved: Cr Sandra Greenslade
Seconded: Cr Kylie Leonard

That Council appoints Councillor Ngāhuia Foreman to the Tongariro Representative Group committee for the 2025-28 Triennium.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/14 above.

TDC202603/15 RESOLUTION

Moved: Cr Rachel Cameron
Seconded: Cr Yvonne Westerman

That Council amends the Regulatory Committee's Terms of Reference and Delegations 2025-28 by adding the words "(excluding the development of reserve management plans under s 41 of that Act)" after reference to the Reserves Act 1977 in clause 1 and including leases and licences under the Conservation Act 1987 under clause 1.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/15 above, with the exception of Crs Sandra Greenslade and Hope Woodward who voted against.

TDC202603/16 RESOLUTION

Moved: Cr Kevin Taylor
Seconded: Cr Kylie Leonard

That Council does not remunerate (or provide a vehicle-kilometre allowance for) any of the external Māori, Marae and community representatives appointed to the Tongariro and Mangakino-Pouakani representative group committees for the 2025-28 Triennium, noting as required by s 80 of the Local Government Act 2002 that:

- a. This decision is inconsistent with Council's Selection, Appointment and Remuneration Policy for External Appointees on Council Committees 2025;
- b. The reason for the inconsistency is that this provides a consistent approach to our community engagement across all wards in the district; and
- c. In spite of the inconsistency, Council does not intend to amend the Selection, Appointment and Remuneration Policy for External Appointees on Council Committees 2025.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/16 above, with the exception of Crs Sandra Greenslade and Hope Woodward who voted against.

Crs Ngāhuia Foreman and Hope Woodward left the meeting at this point (4.24pm).

5.8 REQUEST TO APPROVE USE OF STRATEGIC PROPERTY RESERVE TO PAY DOWN DEBT

The Finance Manager explained the proposal and confirmed that it had already been included in the 2026/27 draft Annual Plan.

TDC202603/17 RESOLUTION

Moved: Cr Yvonne Westerman
Seconded: Cr Rachel Cameron

That Council approves the use of \$5,000,000 (FIVE MILLION DOLLARS) only, gained from proceeds from the sale of commercial sections at Crown Road, to reduce Council's overall debt, the allocation of this debt reduction will be left to the discretion of Council officers.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/17 above, with the exception of Cr Duncan Campbell, who voted against.

5.9 TAUPŌ DISTRICT COUNCIL PERFORMANCE REPORT - FEBRUARY 2026

The Chief Executive presented the performance report to the end of February 2026. In response to a question, she advised that management were working on reforecasting in light of the global geopolitical issues and economic impacts on the country and the Council. A report would be brought to the April Council meeting.

In answer to further questions, the Project Management Office Manager advised that:

- Council was considering its projects in conjunction with suppliers, in relation to price increases and fuel shortages. Contract managers were working with contractors on a case-by-case basis. Council's Enterprise Leadership Team had met to discuss business critical functions in light of the four phases of the Government's National Fuel Plan.

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- Tūrangitukua Park – 35% related to budget, not completion of the project. The original project had been delivered, but Council was now considering additional drainage solutions for the area due to ongoing flooding issues.

A member asked if there had been any feedback on the quality of water coming out of the Omori treatment plant. The Project Management Office Manager advised she would follow up with an answer after the meeting.

In answer to another question, the General Manager Strategy and Environment advised that conversations with hapū about Kuratau erosion involved sharing intentions and the information was generally well-received.

TDC202603/18 RESOLUTION

Moved: Cr Rachel Cameron

Seconded: Cr Christine Rankin

That Council receives the information contained in the Performance Report for the month of February 2026.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/18 above.

5.10 TARGETED AMENDMENTS TO THE DEVELOPMENT CONTRIBUTIONS POLICY 2024

The Senior Policy Advisor (P Caruana) summarised the proposal and answered questions. He confirmed that while the Development Contributions Policy would be reviewed alongside the Long-term Plan 2027-37, officers were recommending the targeted amendments to address issues and provide clarity for developers and the community as soon as possible.

Cr Kylie Leonard left the meeting at this point (4.50pm).

TDC202603/19 RESOLUTION

Moved: Cr Rachel Cameron

Seconded: Cr Kylie Leonard

That Council adopts the attached draft Statement of Proposal and proposed draft amendments to the Development Contributions Policy 2024 for public consultation.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/19 above.

5.11 2025-28 REGIONAL TRIENNIAL AGREEMENTS PT.2

The Policy Advisor presented the report on behalf of the Team Leader Corporate Planning.

TDC202603/20 RESOLUTION

Moved: Cr Kevin Taylor

Seconded: Cr Christine Rankin

That Council adopts the 2025-28 regional Triennial Agreements for:

1. The Waikato Region
2. The Manawatū-Whanganui Region (as a non-primary council)

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/20 above.

5.12 ADOPTION OF TAUPŌ DISTRICT COUNCIL LOCAL GOVERNANCE STATEMENT 2025-2028 TRIENNIUM

The Senior Committee Advisor presented the draft Taupō District Council Local Governance Statement and answered questions of clarification.

Cr Kylie Leonard re-entered the meeting at this point (4.56pm).

It was noted that the diagram showing Council's committees would be updated to include the Mangakino-Pouākani and Tongariro representative group committees.

TDC202603/21 RESOLUTION

Moved: Cr Wahine Murch

Seconded: Cr Kevin Taylor

That Council adopts the Taupō District Council Local Governance Statement for the 2025-2028 Triennium [A3911117].

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/21 above, with the exception of Cr Duncan Campbell, who abstained from voting.

5.13 COUNCIL ENGAGEMENTS APRIL 2026, APPOINTMENTS, AND TRAINING AND CONFERENCE OPPORTUNITIES

The Senior Committee Advisor advised that there were two changes to the list of engagements for April, being the Tūrangi Co-Governance Committee workshop 10am-10.30am the following day (1 April) and the addition of a closed Long-term Plan 2027-37 workshop, 10.30am-3.30pm on 21 April.

The reference to Kinloch Kindy would be corrected to Kinloch Kindergarten.

TDC202603/22 RESOLUTION

Moved: Cr Rachel Cameron

Seconded: Cr Christine Rankin

That Council receives the information relating to engagements for April 2026.

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/22 above.

6 NGĀ KŌRERO TŪMATAITI | CONFIDENTIAL BUSINESS

TDC202603/23 RESOLUTION

Moved: Cr Christine Rankin
 Seconded: Cr Sandra Greenslade

RESOLUTION TO EXCLUDE THE PUBLIC

I move that the public be excluded from the following parts of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48[1] of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under Section 48(1) for the passing of this resolution	Plain English reason for passing this resolution in relation to each matter
<p>Agenda Item No: 6.1 Confirmation of Confidential Portion of Ordinary Council Minutes - 24 February 2026</p>	<p>Section 7(2)(a) - the withholding of the information is necessary to protect the privacy of natural persons, including that of deceased natural persons Section 7(2)(i) - the withholding of the information is necessary to enable [the Council] to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)</p>	<p>Section 48(1)(a)(i)- the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 7</p>	<p>The final term sheet is still under negotiations and subject to approval by Waikato Waters' Shareholders Representative Forum. The proposal is also the subject of ongoing discussions between Waikato Waters Limited and LGFA on commercial financing matters.</p>
<p>Agenda Item No: 6.2 Granting of New Lease for Waiora Community Trust</p>	<p>Section 7(2)(i) - the withholding of the information is necessary to enable [the Council] to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)</p>	<p>Section 48(1)(a)(i)- the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 7</p>	<p>This report should be considered in confidence because it deals with sensitive commercial and financial matters for Council and the lessee.</p>
<p>Agenda Item No: 6.3 Update on Urban Flood Modelling</p>	<p>Section 7(2)(g) - the withholding of the information is necessary to maintain legal professional privilege</p>	<p>Section 48(1)(a)(i)- the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 7</p>	<p>The report discusses legal advice provided to Council.</p>

Ordinary Council Meeting Minutes

31 March 2026

CARRIED

Note: All members present at the Council meeting voted in favour of resolution TDC202603/23 above.

The meeting closed at 6.03pm.

The minutes of this meeting were confirmed at the ordinary Council meeting held on 28 April 2026.

.....
CHAIRPERSON

Extracts from Standing Orders 2022-2025

15. Public Forums | Ngā Matapakinga a te Marea

Public forums are a defined period of time, usually at the start of an ordinary meeting, which, at the discretion of a meeting, is put aside for the purpose of public input. Public forums are designed to enable members of the public to bring matters of their choice, not necessarily on the meeting's agenda, to the attention of the local authority.

In the case of a committee, subcommittee, local or community board, any issue, idea, or matter raised in a public forum, must fall within the terms of reference of that body.

15.1 Time limits | Ngā tepenga wā

A period of up to 30 minutes, or such longer time as the meeting may determine, will be available for the public forum at each scheduled local authority meeting. Requests must be made to the chief executive (or their delegate) at least one clear day before the meeting; however this requirement may be waived by the chairperson. Requests should also outline the matters that will be addressed by the speaker(s).

Speakers can speak for up to 5 minutes. Where the number of speakers presenting in the public forum exceeds 6 in total, the chairperson has discretion to restrict the speaking time permitted for all presenters.

15.2 Restrictions | Ngā Herenga

The chairperson has the discretion to decline to hear a speaker or to terminate a presentation at any time where:

- A speaker is repeating views presented by an earlier speaker at the same public forum;
- The speaker is criticising elected members and/or staff;
- The speaker is being repetitious, disrespectful or offensive;
- The speaker has previously spoken on the same issue;
- The matter is subject to legal proceedings; and
- The matter is subject to a hearing, including the hearing of submissions where the local authority or committee sits in a quasi-judicial capacity.

15.3 Questions at public forums | Ngā pātai i ngā matapakinga a te marea

At the conclusion of the presentation, with the permission of the chairperson, elected members may ask questions of speakers. Questions are to be confined to obtaining information or clarification on matters raised by a speaker.

15.4 No resolutions | Kāore he tatūnga

Following the public forum, no debate or decisions will be made at the meeting on issues raised during the forum unless related to items already on the agenda. (See the LGNZ Guide to Standing Orders for suggestions of good practice in dealing with issues raised during a forum).

15.5 Application of restrictions | Te hāngaitanga o ngā Herenga

Clause 15.2 above applies to members of the public addressing meetings at any time, not just as part of a scheduled public forum session.

Extracts from Standing Orders 2022-2025**9.1 Items of business not on the agenda which cannot be delayed | Ngā take kāore i runga i te rārangi take e kore e taea te whakaroa**

A meeting may deal with an item of business that is not on the agenda where the meeting resolves to deal with that item and the chairperson provides the following information during the public part of the meeting:

- (a) The reason the item is not on the agenda; and
- (b) The reason why the discussion of the item cannot be delayed until a subsequent meeting.

LGOIMA, s 46A(7).

Items not on the agenda may be brought before the meeting through a report from either the chief executive or the chairperson.

Please note, that nothing in this standing order removes the requirement to meet the provisions of Part 6 of the LGA 2002 with regard to consultation and decision-making.

9.2 Discussion of minor matters not on the agenda | Te kōrerorero i ngā take iti kāore i runga i te rārangi take

A meeting may discuss an item that is not on the agenda only if it is a minor matter relating to the general business of the meeting and the chairperson explains at the beginning of the public part of the meeting that the item will be discussed. However, the meeting may not make a resolution, decision, or recommendation about the item, except to refer it to a subsequent meeting for further discussion.

LGOIMA, s 46A(7A).

5.3 WATER SERVICES ASSET MANAGEMENT POLICY

Author: Joanne Walton, Programme Manager
Authorised by: Sarah Lealand, Three Waters Manager

TE PŪTAKE | PURPOSE

The purpose of the report is to consider the proposed Three Waters Asset Management Policy and make a recommendation to Council regarding adoption of the policy.

WHAKARĀPOPOTOTANGA MATUA | EXECUTIVE SUMMARY

Development of a Three Waters Asset Management Policy has been identified as a priority by the recent Waugh Asset Management Maturity Assessment, and in the Information Disclosure determination from the Commerce Commission.

The Three Waters Asset Management Policy attached has been developed in accordance with International Infrastructure Management Manual (IIMM) and New Zealand Infrastructure Asset Management Professionals (Āpōpō) guidance.

The recommendation is for the Water Services Committee to recommend that Council adopts the Policy.

NGĀ TŪTOHUNGA | RECOMMENDATION(S)

That the Taupō District Water Services Committee recommends to Council adoption of the Three Waters Asset Management Policy.

TE WHAKAMAHUKI | BACKGROUND

The Local Government (Water Services) Act 2025 sets out the economic regulation for water services. As part of this legislation, the Commerce Commission has produced an Information Disclosure Determination, setting out the asset management and financial information that must be disclosed on a periodic basis. One of the disclosures relates to the asset management maturity and plans for continuous improvement of our Asset Management maturity practices. The Water Services Delivery Plan implementation project team has identified a programme of improvements to work through in a planned manner.

NGĀ KŌRERORERO | DISCUSSION

In November and December 2025, Waugh consultants conducted a three yearly asset management plan maturity review assessment of the three waters Asset Management Plans and asset management practices and processes. One of the priority recommendations was that Council adopts an Asset Management Policy.

Adoption of an Asset Management Policy is also a key expectation laid out in the Commerce Commission Information Disclosure Determination. It is expected that the policy will be a foundational document that the Strategic Asset Management Plan, Asset Management Plans and Water Services Strategy will build upon.

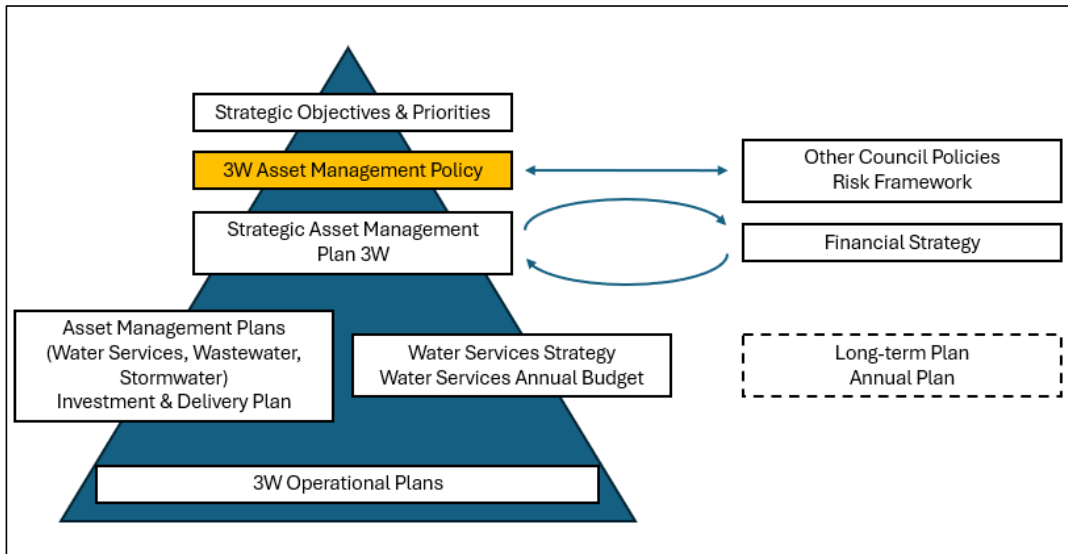


Figure 1: Strategic Context of Three Waters Asset Management Policy

As the Water Services Delivery Plan Implementation team works towards full compliance with the information disclosure requirements, development of an Asset Management Policy was agreed to be a recommended next step to be formalised and adopted.

The policy has been drafted following best practice, in accordance with ISO 55001, IIMM (International Infrastructure Management Manual) and Āpōpō (NZ Infrastructure Asset Management Professionals) guidance. It has been developed jointly with the Taupō District Three Waters Asset and Policy teams.

The policy sets out a framework for three waters asset management, and covers purpose, strategic and legislative context, objectives, principles, roles and responsibilities, and implementation.

NGĀ HĪRAUNGA | CONSIDERATIONS

Ngā Aronga Pūtea | Financial Considerations

The financial impact of the proposal is estimated to be \$0

Ngā Aronga Ture | Legal Considerations

Local Government Act 2002

The matter comes within scope of the Council's lawful powers, including satisfying the purpose statement of [Section 10](#) of the Local Government Act 2002. That section of the Act states that the purpose of local government is (a) to enable democratic local decision-making and action by, and on behalf of, communities; and (b) to promote the social, economic, environmental, and cultural well-being of communities in the present and for the future. It is considered that economic and environmental matters are of relevance to this particular matter.

The proposal has been evaluated with regards to a range of legislation. The key legislation applicable to the proposal has been reviewed and the relevant matters for consideration are as follows:

Local Government (Water Services) Act 2025 – the matter is consistent with this legislation.

Authorisations as follows are required for the proposal:

- Resource Consent
- Building Consent
- Environmental Health

Alcohol Licencing Licence to occupy

Authorisations are not required from external parties.

Ngā Hīraunga Kaupapa Here | Policy Implications

The policy has been drafted with reference to its strategic context and how it relates to other plans, strategies and objectives, including Council's Financial Strategy and Risk Framework.

Te Kōrero tahi ki te Māori | Māori Engagement

Taupō District Council is committed to meeting its statutory obligations including in relation to Te Tiriti o Waitangi/Treaty of Waitangi principles, consideration of Māori interests and meaningful engagement with Māori. In meeting its statutory obligations, Council is committed to acting reasonably and in good faith and consistently with a partnership-based approach. Te Tiriti/Treaty principles include but are not limited to active protection of Māori interests, informed decision-making and enabling effective Māori participation in Council processes.

In line with these obligations and commitments we've made:

No specific engagement was undertaken as the policy is consistent with Council strategic direction and objectives.

Ngā Tūraru | Risks

There are no known risks.

TE HIRANGA O TE WHAKATAU, TE TONO RĀNEI | SIGNIFICANCE OF THE DECISION OR PROPOSAL

Council's Significance and Engagement Policy identifies matters to be taken into account when assessing the degree of significance of proposals and decisions.

Officers have undertaken an assessment of the matters in the [Significance and Engagement Policy \(2022\)](#), and are of the opinion that the proposal under consideration is of a low degree of significance.

TE KŌRERO TAHI | ENGAGEMENT

Taking into consideration the above assessment, that the decision is of a low degree of significance, officers are of the opinion that no further engagement is required prior to Council making a decision.

TE WHAKAWHITI KŌRERO PĀPAHO | COMMUNICATION/MEDIA

No communication/media required.

WHAKAKAPINGA | CONCLUSION

Adoption of an Asset Management Policy for Three Waters is a key next step in the development of Taupō District Council's Water Services Strategy, and preparation for economic regulation. The attached draft policy has been developed in line with sector best practice. It is recommended that the Water Services Committee recommend to Council the adoption of this policy.

NGĀ TĀPIRIHANGA | ATTACHMENTS

1. Draft TDC Three Waters Asset Management Policy



TAUPŌ DISTRICT COUNCIL

THREE WATERS ASSET MANAGEMENT POLICY

March 2026

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Purpose

The purpose of this policy is to provide a framework for the sustainable management of Council's Three Waters infrastructure, to ensure it meets the current and future planned needs of its consumers. This policy sets the broad framework for undertaking infrastructure asset management in a structured and coordinated way. It outlines why and how asset management will be undertaken. It provides a clear direction for asset management and defines key principles that underpin asset management for Council.

This Policy ensures Council's water services assets are managed and invested in a way that delivers required services, environmental and public health outcomes, supports long-term financial sustainability and affordability, and meets current and emerging regulatory, assurance and information disclosure requirements.

Introduction

Taupō District Council is responsible for the provision of essential water services to the Taupō District. Our physical infrastructure needs to be adequate to meet the community needs now, and the projected future demand as our district grows.

Our infrastructure must be safe, reliable, and provide agreed levels of service. To avoid surprises, we must know our assets, and ensure they are fit for purpose through active maintenance and renewal, and planning for how infrastructure needs will evolve. The active management of assets enables prudent and optimal investment, with timely data driven decisions in an asset's lifecycle, to minimise risks and ensure continuity of delivery.

Good asset management considers how our population is changing and what impact this may have on demand for our infrastructure. It considers current and emerging trends and the changing local, national and global context within which we operate.

What are the possible future scenarios?

Where do we need to provide new capacity?

Where and how might we redevelop or transform our infrastructure?

How can we remain agile in our infrastructure planning?

Through developing a comprehensive asset management framework, we can be confident we are making good infrastructure decisions. We can ensure we are meeting our legislative obligations, maintaining service levels to our communities, and supporting future development in our community.

Scope

This policy applies to all drinking water, wastewater and stormwater assets owned or managed by Council, and governs the development and use of asset management plans, investment decisions, financial planning, and asset data and information systems.

This policy does not apply to the asset management practices of other Council infrastructure such as transport, facilities and parks & reserves.

Strategic and Legislative Context

This Asset Management Policy links directly to Council’s Water Services Strategy, Long-term Plan, Financial Strategy and Asset Management Plans. Asset lifecycle decisions will inform, and be informed by, these connected plans and strategies.

The Asset Management Policy builds on Council’s strategic goals by promoting an integrated and aligned approach to the management of service delivery across all asset classes.

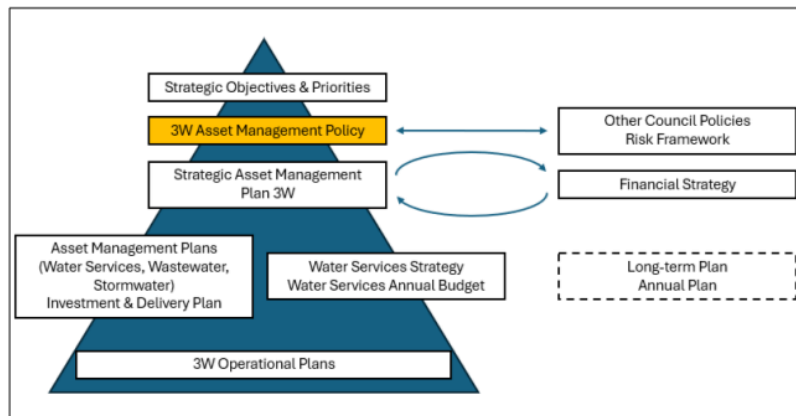


FIGURE 1: STRATEGIC CONTEXT OF THREE WATERS ASSET MANAGEMENT POLICY

Council will comply with all applicable legislation governing water services, including economic regulation, drinking water and environmental regulation, and local government statutory obligations.

Objectives

The asset management objectives are:

- Manage the district’s Three Waters assets and deliver associated activities in a cost effective, sustainable, well-planned and coordinated manner, to provide agreed levels of service to the community and plan for future service needs.
- Provide a consistent approach to asset management planning within the Council and ensure plans reflect the strategic direction of the Council.
- Apply a life-cycle management approach to balance risks, costs and performance over the asset life.
- Manage natural hazard and climate risks to ensure our infrastructure is resilient to the agreed level of service and future risks.
- Maintain fit-for-purpose asset data, systems and processes, to support evidence-based decisions.
- Build organisational capability and drive continuous improvement in asset management maturity.

- Asset management will support long-term financial sustainability, intergenerational equity, and affordability for current and future communities.

Principles

Taupō District Council will adhere to the following principles in its asset management planning:

- **Service delivery focus** – assets exist to support agreed levels of service for the community.
- **Lifecycle management** – manage assets across their full life, from planning and construction, through operations and maintenance, and to end-of-life decommissioning and disposal.
- **Whole-of-life costing** – consider total lifecycle cost, not just upfront capital cost.
- **Risk-based decision making** – prioritise investment based on likelihood and consequence of failure, applying Taupō District Council’s Risk Management Framework.
- **Sustainability** – manage assets in a financially, environmentally, and socially sustainable way that considers our changing context.
- **Informed decision making** – base decisions on fit-for-purpose data, with known confidence and assumptions.
- **Integration with organisational planning** – align asset management with organisational strategic priorities and objectives.
- **Clear governance and accountability** – define roles, responsibilities, and decision rights
- **Continuous improvement** – seek to continuously improve asset management data and practices, by implementing an asset management improvement plan and conducting a three-yearly review of asset management maturity. The target asset management maturity level is Intermediate, which is an appropriate level for an organisation of our size and complexity.
- **Partnering approach with mana whenua** - recognise and integrate (where practicable) mana whenua values and priorities into our mahi with respect to wai, taiao and whenua. This includes acknowledging their kaitiaki role, engaging early, throughout the duration of a project and project review. The Council understands that strong partnerships increase the delivery of outcomes that exceed what we can deliver alone.

Roles and Responsibilities

Role	Responsibility
Council	Review, approve and adopt the Asset Management Policy, Water Services Strategy, Asset Management Plans, and Investment and Delivery Plans.
Water Services Committee	Oversee development and make recommendations to Council on the Water Services Strategy, Asset Management Plans, and Investment and Delivery Plans.

Role	Responsibility
Chief Executive	Ensure the organisation has the capability and capacity to deliver appropriate management of its water services assets. Accountable for the delivery of water services asset management to agreed service levels.
General Manager Community Infrastructure and Services	Implementation of the Asset Management Policy and Water Services Strategy. Responsible for the delivery of water services asset management to agreed service levels.
Three Waters Manager	Overall responsibility for ensuring the development of asset management policies, plans and procedures. Responsible for overseeing the implementation of asset management policy and plans, review of asset management outcomes and ensuring alignment with the Council's strategic direction.
Asset Managers	Responsibility for developing and maintaining asset management plans and ensuring appropriate budget provisions are made for asset management.

Implementation of the Policy

The Council will prepare a Three Waters Strategic Asset Management Plan and Three Waters Asset Management Plans generally in accordance with the International Infrastructure Maintenance Manual (IIMM) and Commerce Commission requirements.

The Council will use Asset Management Plans (AMPs) as the means to fulfil its statutory obligations for compliance under all applicable legislation, and the requirements of the Commerce Commission and the Office of the Auditor-General.

Adoption and Review of Policy

It is intended that TDC's Asset Management Policy will be adopted by Council in 2026 (as part of the 2027-2037 Long-term Plan and Water Services Strategy development).

Once adopted, our Asset Management Policy will be reviewed every three years in conjunction with the Water Services Strategy development.

Appendix 1 Definitions

Term	Description
Asset	An item, thing or entity that has potential or actual value to an organisation.
Asset Lifecycle Management	This covers the 4 stages of an asset's life -Planning, Acquisition, Maintenance and disposal
Asset Management (AM)	The systematic and coordinated activities and practices of an organisation to optimally and sustainably deliver on its objectives through the cost-effective lifecycle management of assets for current and future customers.
Asset management Objectives	Objectives set by the organisation, consistent with the organisational objectives and asset management policy, to achieve specific measurable results.
Asset Management Plan (AMP)	A document that specifies the activities, resources and timescales required for an individual asset, or a grouping of assets, to achieve the organisation's asset management objectives and service levels.
Asset Management Policy	A high-level statement of an organisation's principles and approach to asset management.
Asset Management System (AMS)	An AMS is the organisational framework that ensures infrastructure assets are managed systematically to deliver services at the lowest lifecycle cost while meeting community expectations and statutory obligations. It includes practices, processes, information systems and data.
Critical Assets	Those assets that are likely to result in a more significant financial, environment and social cost in terms of impact on organisational objectives.
Levels of Service/service levels	Predefined standards that allow for measurement and evaluation of the performance and quality of an organisation's services or assets. Level of service are one objective of asset management that enables the organisation to meet the service needs of customers and users of its assets.
Strategic Asset Management Plan	A long-term, organisation-level document that sets out how asset management will support the organisation's strategic objectives and outcomes.
Sustainability	Sustainability is the capacity to endure; in the context of AM it is about meeting the needs of the future by balancing social, economic, cultural and environmental outcomes or needs when making decisions today.
Three Waters / Water Services	Drinking Water, Wastewater, Stormwater



TAUPŌ DISTRICT COUNCIL

THREE WATERS ASSET MANAGEMENT POLICY

April 2026

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Purpose

The purpose of this policy is to provide a framework for the sustainable management of Council's Three Waters infrastructure, to ensure it meets the current and future planned needs of its consumers. This policy sets the broad framework for undertaking infrastructure asset management in a structured and coordinated way. It outlines why and how asset management will be undertaken. It provides a clear direction for asset management and defines key principles that underpin asset management for Council.

This Policy ensures Council's water services assets are managed and invested in a way that delivers required services, environmental and public health outcomes, supports long-term financial sustainability and affordability, and meets current and emerging regulatory, assurance and information disclosure requirements.

Introduction

Taupō District Council is responsible for the provision of essential water services to the Taupō District. Our physical infrastructure needs to be adequate to meet the community needs now, and the projected future demand as our district grows.

Our infrastructure must be safe, reliable, and provide agreed levels of service. To avoid surprises, we must know our assets, and ensure they are fit for purpose through active maintenance and renewal, and planning for how infrastructure needs will evolve. The active management of assets enables prudent and optimal investment, with timely data driven decisions in an asset's lifecycle, to minimise risks and ensure continuity of delivery.

Good asset management considers how our population is changing and what impact this may have on demand for our infrastructure. It considers current and emerging trends and the changing local, national and global context within which we operate.

What are the possible future scenarios?

Where do we need to provide new capacity?

Where and how might we redevelop or transform our infrastructure?

How can we remain agile in our infrastructure planning?

Through developing a comprehensive asset management framework, we can be confident we are making good infrastructure decisions. We can ensure we are meeting our legislative obligations, maintaining service levels to our communities, and supporting future development in our community.

Scope

This policy applies to all drinking water, wastewater and stormwater assets owned or managed by Council, and governs the development and use of asset management plans, investment decisions, financial planning, and asset data and information systems.

This policy does not apply to the asset management practices of other Council infrastructure such as transport, facilities and parks & reserves.

Where stormwater network assets are managed by Council and are integrated with transport, facilities, or parks and reserves functions, they are included within the scope of this policy

Strategic and Legislative Context

This Asset Management Policy links directly to Council’s Water Services Strategy, Long-term Plan, Financial Strategy and Asset Management Plans. Asset lifecycle decisions will inform, and be informed by, these connected plans and strategies.

The Asset Management Policy builds on Council’s strategic goals by promoting an integrated and aligned approach to the management of service delivery across all asset classes.

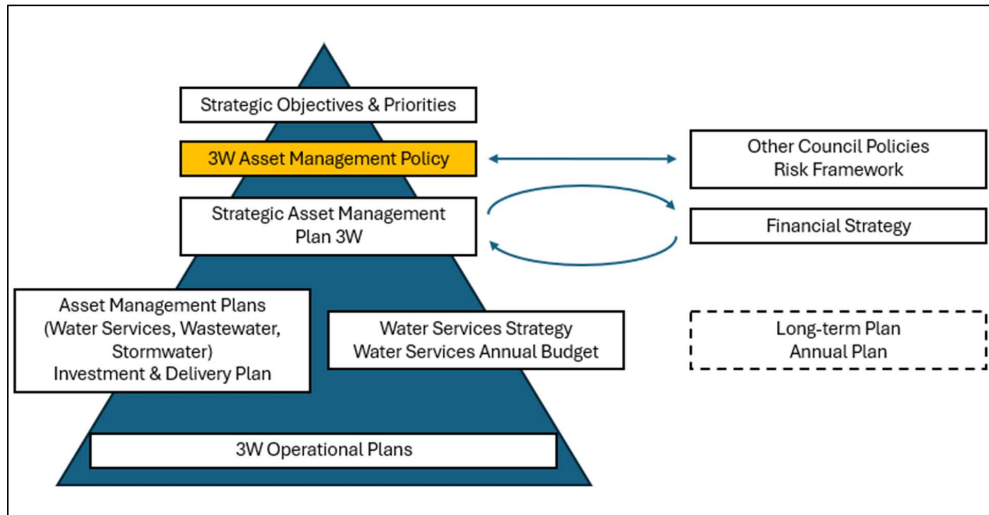


FIGURE 1: STRATEGIC CONTEXT OF THREE WATERS ASSET MANAGEMENT POLICY

Council will comply with all applicable legislation governing water services, including economic regulation, drinking water and environmental regulation, and local government statutory obligations.

Objectives

The asset management objectives are:

- Manage the district's Three Waters assets and deliver associated activities in a cost effective, sustainable, well-planned and coordinated manner, to provide agreed levels of service to the community and plan for future service needs.
- Provide a consistent approach to asset management planning within the Council and ensure plans reflect the strategic direction of the Council.
- Apply a life-cycle management approach to balance risks, costs and performance over the asset life.
- Manage natural hazard and climate risks to ensure our infrastructure is resilient to the agreed level of service and future risks.
- Maintain fit-for-purpose asset data, systems and processes, to support evidence-based decisions **and effective planning.**
- Build organisational capability and drive continuous improvement in asset management maturity.
- Asset management will support long-term financial sustainability, intergenerational equity, and affordability for current and future communities.

Principles

Taupō District Council will adhere to the following principles in its asset management planning:

- **Service delivery focus** – assets exist to support agreed levels of service for the community.
- **Lifecycle management** – manage assets across their full life, from planning and construction, through operations and maintenance, and to end-of-life decommissioning and disposal.
- **Whole-of-life costing** – consider total lifecycle cost, not just upfront capital cost.
- **Risk-based decision making** – prioritise investment based on likelihood and consequence of failure, applying Taupō District Council's Risk Management Framework.
- **Sustainability** – manage assets in a financially, environmentally, and socially sustainable way that considers our changing context.
- **Informed decision making** – base decisions on fit-for-purpose data, with known confidence and assumptions.
- **Integration with organisational planning** – ~~align asset management with organisational strategic priorities and objectives.~~ Asset Management Plans will align with organisational strategic priorities and objectives, and will drive the management of assets on a day-to-day basis.
- **Clear governance and accountability** – define roles, responsibilities, and decision rights
- **Continuous improvement** – seek to continuously improve asset management data and practices, by implementing an asset management improvement plan and conducting a three-yearly review of asset management maturity. ~~The target asset management maturity level is intermediate, which is an appropriate level for an organisation of our size and complexity.~~
- **Partnering approach with mana whenua** - recognise and integrate (where practicable) mana whenua values and priorities into our mahi with respect to wai, taiao and whenua. This includes acknowledging their kaitiaki role, engaging early, throughout the duration of a project and project review. The Council understands that strong partnerships increase the delivery of outcomes that exceed what we can deliver alone.

Roles and Responsibilities

Role	Responsibility
Council	Review, approve and adopt the Asset Management Policy, Water Services Strategy, Asset Management Plans, and Investment and Delivery Plans. Ensure adequate resourcing for the organisation to achieve its Asset Management objectives and service levels.
Water Services Committee	Oversee development and make recommendations to Council on the Water Services Strategy, Asset Management Plans, and Investment and Delivery Plans.
Chief Executive	Ensure the organisation has the capability and capacity to deliver appropriate management of its water services assets. Accountable for the delivery of water services asset management to agreed service levels.
General Manager Community Infrastructure and Services	Implementation of the Asset Management Policy and Water Services Strategy. Responsible for the delivery of water services asset management to agreed service levels.
Three Waters Manager	Overall responsibility for ensuring the development of asset management policies, plans and procedures. Responsible for overseeing the implementation of asset management policy and plans, review of asset management outcomes and ensuring alignment with the Council’s strategic direction.
Asset Managers	Responsibility for developing and maintaining asset management plans and ensuring appropriate budget provisions are made for asset management.

Implementation of the Policy

The Council will prepare a Three Waters Strategic Asset Management Plan and Three Waters Asset Management Plans generally in accordance with the International Infrastructure Maintenance Manual (IIMM) and Commerce Commission requirements.

The Council will use Asset Management Plans (AMPs) as the means to fulfil its statutory obligations for compliance under all applicable legislation, and the requirements of the Commerce Commission and the Office of the Auditor-General.

Adoption and Review of policy

It is intended that TDC’s Asset Management Policy will be adopted by Council in 2026 (as part of the 2027-2037 Long-term Plan and Water Services Strategy development).

Once adopted, our Asset Management Policy will be reviewed every three years in conjunction with the Water Services Strategy development.

Appendix 1 Definitions

Term	Description
Asset	An item, thing or entity that has potential or actual value to an organisation.
Asset Lifecycle Management	This covers the 4 stages of an asset’s life -Planning, Acquisition, Maintenance and disposal
Asset Management (AM)	The systematic and coordinated activities and practices of an organisation to optimally and sustainably deliver on its objectives through the cost-effective lifecycle management of assets for current and future customers.
Asset Management Maturity Level	<u>The IIMM has five levels of Asset Management Maturity</u> <ol style="list-style-type: none"> 1. <u>Aware – processes are informal, inconsistent and reactive</u> 2. <u>Basic – some AM processes are documented but practice is inconsistent</u> 3. <u>Core – AM processes are standardised and documented; risk-based decision-making is applied.</u> 4. <u>Intermediate – AM integrated with organisational strategy; continuous improvement and proactive decision-making are evident.</u> 5. <u>Advanced – AM is fully embedded, optimised and aligned with strategic goals, proactive risk management and innovation in practice.</u>
Asset Management Objectives	Objectives set by the organisation, consistent with the organisational objectives and asset management policy, to achieve specific measurable results.
Asset Management Plan (AMP)	A document that specifies the activities, resources and timescales required for an individual asset, or a grouping of assets, to achieve the organisation’s asset management objectives and service levels.
Asset Management Policy	A high-level statement of an organisation’s principles and approach to asset management.
Asset Management System (AMS)	An AMS is the organisational framework that ensures infrastructure assets are managed systematically to deliver services at the lowest lifecycle cost while meeting community expectations and statutory obligations. It includes practices, processes, information systems and data.
Critical Assets	Those assets that are likely to result in a more significant financial, environment and social cost in terms of impact on organisational objectives.
IIMM	<u>The International Infrastructure Maintenance Manual is the globally recognised resource on applying the ISO 55000 Asset Management Standards.</u>

Levels of Service/service levels	Predefined standards that allow for measurement and evaluation of the performance and quality of an organisation’s services or assets. Level of service are one objective of asset management that enables the organisation to meet the service needs of customers and users of its assets.
Strategic Asset Management Plan	A long-term, organisation level document that sets out how asset management will support the organisation’s strategic objectives and outcomes.
Sustainability	Sustainability is the capacity to endure; in the context of AM it is about meeting the needs of the future by balancing social, economic, cultural and environmental outcomes or needs when making decisions today.
Three Waters / Water Services	Drinking Water, Wastewater, Stormwater

Animal Management

Fee / charge	2025/26	2026/27	Difference	Change %
Dog registration fees (in accordance with section 37 of the Dog Control Act 1996)				
Working dog	\$42.00	\$43.00	\$1.00	2%
Entire dog fee (if paid on or before 31 July)	\$115.00	\$120.00	\$5.00	4%
Entire dog fee (if paid on or after 1 Aug)	\$135.00	\$140.00	\$5.00	4%
Entire dog fee – Responsible Owner	\$78.00	\$80.00	\$2.00	3%
Responsible Owner application fee (payable upon initial application ONLY, unless owner circumstances change)	\$42.00	\$43.00	\$1.00	2%
De-sexed dog discount (off the full-year registration fee; not applicable to working dogs)	\$15.00	\$15.00	\$0.00	0%
Disability assist dog	No Fee			
Pet therapy dog (as approved by Council Officers)	No Fee			
Dangerous dog (*percentage of applicable Entire Dog Fee; before penalties are applied)	150%*		150%*	
Replacement tag	\$15.50	\$16.00	\$0.50	3%
Multiple dog application fee for more than two dogs (urban area only)	\$130.00	\$135.00	\$5.00	4%
Dog Impounding fees (in accordance with section 68 of the Dog Control Act 1996)				
Dog – If registered and 1st impounding in any 12 months	\$99.00	\$100.00	\$1.00	1%
Dog – If unregistered or 2nd or more impounding in any 12 months	\$210.00	\$215.00	\$5.00	2%
After Hours Impounding Fee (5pm to 8.30am)	\$210.00	\$215.00	\$5.00	2%
Sustenance and Care Fee (per dog per day in Pound)	\$31.00	\$32.00	\$1.00	3%
Microchip Fee per Dog	\$31.00	\$32.00	\$1.00	3%
Sale of Dog to the Public (including microchipping and registration)	\$130.00	\$135.00	\$5.00	4%
Sale of Dog to Rescue Agencies	\$47.00	\$48.00	\$1.00	2%
Other animal fees (in accordance with section 14 of the Impounding Act 1955)				
Impounding Fee	\$95.00	\$98.00	\$3.00	3%
Sustenance (per animal per day)	\$21.00	\$22.00	\$1.00	5%

Resource Consenting

Fee / charge	2025/26	2026/27	Difference	Change %	Notes
Resource consents (land use), and other Resource Management Act processes (M=minimum fee, F=fixed fee)		2 years worth of inflation adjustment as there were no increases on the below fees last year			
Applications for resource consents not entered as an online application to cover additional administration costs	\$125.00	\$135.00	\$ 10.00	8%	
Notified Applications (M) initial fee	\$12,500.00	\$13,390.00	\$ 890.00	7%	
Publicly notified hearing fee (M)	\$7,500.00	\$8,035.00	\$ 535.00	7%	
Notified Applications (limited): (M)					
- Initial application fee (as per schedule below)	\$1,750.00	\$1,875.00	\$ 125.00	7%	
- Limited notified service fee (Section 95B) (M)	\$1,875.00	\$2,010.00	\$ 135.00	7%	
- Limited notified hearing fee (M)	\$6,250.00	\$6,695.00	\$ 445.00	7%	
Non-Notified Applications (controlled activities) (M)	\$940.00	\$1,005.00	\$ 65.00	7%	
Non-Notified Applications (restricted discretionary) (M)	\$1,500.00	\$1,605.00	\$ 105.00	7%	
Non-Notified Applications – other activities (M)	\$1,875.00	\$2,010.00	\$ 135.00	7%	
Requirement for Designations and Heritage Protection Orders (M) Notified	\$12,500.00	\$13,390.00	\$ 890.00	7%	
Requirement for Designations and Heritage Protection Orders (M) Non-Notified	\$2,500.00	\$2,680.00	\$ 180.00	7%	
Outline Plan Applications (M)	\$940.00	\$1,005.00	\$ 65.00	7%	
Waiver for a requirement for an outline plan (F)	\$440.00	\$470.00	\$ 30.00	7%	
Extension of time (non-notified) (M)	\$690.00	\$740.00	\$ 50.00	7%	
Cancellation or variation of conditions (non-notified) (M)	\$1,250.00	\$1,340.00	\$ 90.00	7%	
Certificate of compliance (M)	\$690.00	\$740.00	\$ 50.00	7%	
Existing Use Right Certificate (M)	\$690.00	\$740.00	\$ 50.00	7%	
Compliance Certificates – pursuant to section 100(f) of the Sale & Supply of Alcohol Act 2012 (new or renewal) (F)	\$250.00	\$270.00	\$ 20.00	8%	
Certificate of Compliance – National Environmental Standard (M)	\$690.00	\$740.00	\$ 50.00	7%	
Removal of Building Line restrictions (F)	\$625.00	\$670.00	\$ 45.00	7%	
Reconsideration of Development Contribution Charge (M)	\$375.00	\$500.00	\$ 125.00	33%	Based on the 5x staff members on the
Deemed Permitted Boundary activity and marginal/temporary activity charge (F)	\$500.00	\$535.00	\$ 35.00	7%	
Resource consents (subdivision) (M=minimum fee, F=fixed fee)					
Applications for resource consents not entered as an online application to cover additional administration costs	\$125.00	\$135.00	\$ 10.00	8%	
Notified Applications (M)	\$12,500.00	\$13,390.00	\$ 890.00	7%	
Notified Applications (limited): (M)					
- Initial application fee (as per schedule below)	\$2,000.00	\$2,140.00	\$ 140.00	7%	
- Limited notified service fee (Section 95B)	\$1,875.00	\$2,010.00	\$ 135.00	7%	
- Limited notified hearing fee	\$6,250.00	\$6,695.00	\$ 445.00	7%	
Non-Notified Applications (controlled activity) (M)	\$1,500.00	\$1,605.00	\$ 105.00	7%	

Non-Notified Applications (other activities) (M)	\$1,875.00	\$2,010.00	\$ 135.00	7%	
Cross Lease Subdivision and 224(f) approval (M)	\$1,500.00	\$1,605.00	\$ 105.00	7%	
Unit title approval for second and subsequent stages (M)	\$625.00	\$670.00	\$ 45.00	7%	
ROW Application & Section 348 signing (F)	\$625.00	\$670.00	\$ 45.00	7%	
Section 226 Certificate (F)	\$625.00	\$670.00	\$ 45.00	7%	
Cancellation or variation of conditions (non-notified) (M)	\$1,500.00	\$1,605.00	\$ 105.00	7%	
Cancellation or variation of consent notice (M)	\$1,750.00	\$1,875.00	\$ 125.00	7%	
Each Plan approval certificates (e.g. Sections 221, 223, 224, 232, 240, 241, 243, 5(1) g, 321.). (M)	Hourly rates for planning, engineering				
Combined Land use and Subdivision (M)	\$2,500.00	\$2,680.00	\$ 180.00	7%	
Application for road naming for new public/private roads	\$625.00	\$670.00	\$ 45.00	7%	
Monitoring/recovery rates					
Fee payable on each consent with conditions (on approval), further inspections/actions at cost	\$230.00	\$245.00	\$ 15.00	7%	
Recovery of costs where a flat fee does not apply					
Manager or team leader (hourly rate)	\$255.00	\$275.00	\$ 20.00	8%	
Senior Planner, Senior Development Advisor, Senior Policy Advisor (hourly rate)	\$245.00	\$260.00	\$ 15.00	6%	
Environmental Planners, Development Planner, Compliance Officer, Policy Advisor (hourly rate)	\$230.00	\$245.00	\$ 15.00	7%	
Specialist consultant (including consultant planners)	Variable based on actual cost				
Monitoring costs for National Environmental Standards and District Plan permitted activities (hourly rate)	\$230.00	\$245.00	\$ 15.00	7%	Added in district plan permitted activities
Commissioners (hourly rates)	Actual cost				
Business support officers (hourly rate)	\$170.00	\$180.00	\$ 10.00	6%	
Cost of all disbursements (such as venue hire, photocopying, catering, postage, public notification)	Variable based on actual cost				
Other Applications and Certificate Approvals					
Copy of Certificate of Title or Consent Notice (per certificate)	\$31.00	\$33.00	\$ 2.00	6%	
Plan Change Requests					
Initial application fee (on request council can provide an indication of any additional charges likely to be imposed)	\$25,000.00	\$26,780.00	\$ 1,780.00	7%	
Fees charged by any consultant engaged by Council (this also includes planning and legal advice)	Variable based on actual cost				
Junior and intermediate level officers from across Council (hourly rate)	\$230.00	\$245.00	\$ 15.00	7%	
Senior level officers from across Council (hourly rate)	\$245.00	\$260.00	\$ 15.00	6%	

Manager and team leader level officers from across Council (hourly rate)	\$255.00	\$275.00	\$ 20.00	8%	
Councillor costs related to a hearing	As set by the remuneration Authority				
Independent commissioner costs related to a hearing (including decisions under clauses 23(6), 25 and 29)	Variable based on actual cost				
Cost of all disbursements (such as venue hire, accommodation, photocopying, catering, postage, public notification)	Variable based on actual cost				
Engineering services		These fees were increased last year, single year inflation increase			
Recovery of Engineering staff time per hour (where flat fee does not apply)					
Asset Manager, Development Engineering, Deeds of Arrangement	\$305.00	\$ 315.00	\$ 10.00	3%	
Other staff involved with development engineering and development contributions	\$225.00	\$ 230.00	\$ 5.00	2%	

Food Licensing

Fee / charge	2025/26	2026/27	Difference	Change %	Notes
Registration Fees		2 years worth of inflation adjustment as there were no increases on the below fees last year			
New Food Control Plan Registration – 1 Year Registration (excludes verification)	\$400.00	\$430.00	\$ 30.00	8%	
New National Programme Registration (All Levels) – 2 Year Registration (excludes verification)	\$400.00	\$430.00	\$ 30.00	8%	
MPI Domestic Food Business Levy					
Year One Levy (2025) (per Site)	\$66.13				Set by central government
Year Two Levy (2026) (per Site)	\$99.19		\$ 110.19		Set by central government + \$11 territorial authority
Year Three levy (2027) (per Site)	\$132.25		\$143.25		Set by central government + \$11 territorial authority handling charge
Miscellaneous Food Registration Fees					
Significant Change Fee (FCPs & NPs)	\$150.00	\$160.00	\$ 10.00	7%	
Significant Amendment Fee (FCPs Only) (excludes verification)	\$200.00	\$215.00	\$ 15.00	4%	
Renewal of Registration	\$190.00	\$205.00	\$ 15.00	8%	
Late Payment Penalty for overdue invoices	10%				
Verification Fees					
Verification Base Fee (NPs & FCPs) – Includes first two hours then hourly rate applies.	\$500.00	\$535.00	\$ 35.00	7%	
EHO/Verifier Hourly Rate - invoiced in 15 min blocks (includes email close out of corrective actions)	\$220.00	\$235.00	\$ 15.00	7%	
Late cancellation/postponement or failure to attend verification penalty (<48 hours' notice)	\$110.00	\$120.00	\$ 10.00	9%	
Verification Revisit/failure to complete CARs Fee (second and subsequent visits)	\$200.00	\$215.00	\$ 15.00	8%	
Enforcement Fees					
Infringement for failing to register a food control plan or national programme with the appropriate authority in accordance with Food Act 2014 (no GST)	\$450.00				Cannot be changed. Set by legislation.
Other Food Act 2014 infringements in accordance with Food Regulations 2015 Schedule 2 Infringement Offences and Fees (no GST)	As per schedule (\$300 - \$450)				Cannot be changed. Set by legislation
Food Safety Officer Hourly Rate (where enforcement action is required)	\$260.00	\$ 270.00	\$ 10.00	4%	Increased last year
Request for review of enforcement	\$125.00	\$ 130.00	\$ 5.00	4%	Increased last year

Fee / charge	2025/26	2026/27	Difference	Change %	Notes
Road Stopping					This new fee will cover initial background research, discussions with solicitors, and time to prepare feedback for the applicant.
Initial Application Fee (5 Hours)					
Note: This fee excludes survey costs, cost of any consents, public advertising, accredited agent fees, Land Information New Zealand (LINZ) fees, applicant and Road Controlling Authority legal fees, cost of Court and hearing proceedings, staff time beyond the initial five hours and registered land valuation		\$ 1,300.00			



FOOD LICENSING, RESOURCE MANAGEMENT, AND ROAD STOPPING FEES AND CHARGES

STATEMENT OF PROPOSAL

Introduction

Council charges fees for some of its services where it makes sense for the people who benefit from the service to pay for it.

While nobody likes paying fees, it's also fair that the people who use and benefit from council services should pay their fair share. Otherwise, it must be funded by rates from others who may not use that service at all.

Some examples where fees are applied include applying for a building consent, registering your dog and paying an entry fee at the AC Baths.

In most cases the costs of these council services are actually split between fees from users, and rates funding from the wider community.

As council's costs increase each year with inflation, and rates are annually adjusted, fees must also be adjusted to ensure users continue to pay their fair share for the cost of the services they use.

Council will again be increasing its fees in line with inflation from 1 July 2026, alongside rates adjustments. The laws governing some of these fees require public consultation, even for inflation adjustments.

Council is consulting on adjustments of around 7 percent for Food Licensing fees, and Resource Consenting fees to make up for two years of inflationary increases. These activities are currently funded around 40 to 60 percent by user charges, with the remainder funded by rates.

In addition, we are proposing to introduce a new fee to cover costs for road stopping applications.

Council’s Proposal

The table below outlines a summary of the proposed changes: the full fee schedule can be found here

Proposed Change	Rationale
Increase in food licensing charges by an average of 7 percent	Food Licensing fees have not been increased since the 2024/25 financial year. To ensure these fees are consistent with Council’s other fees , we are proposing a change based on two years of inflationary increases. This means on average a 7 percent increase in food licensing fees. For example, this would increase the hourly rate for environmental health officers /verifiers from \$220 to \$235.
Increase in resource consents charges by an average of 7 percent	Resource Consent fees also have not been increased since the 2024/25 financial year. To ensure these fees are consistent with Council’s other fees we are proposing a change based on two years of inflationary increases. This means on average a 7 percent increase for resource consenting fees. For example, this would increase the hourly rate for senior level officers from \$245 to \$260.
Road Stopping Application Fee - \$1,300	This new fee will cover initial background research, discussions with solicitors, and time to prepare feedback for the applicant. Currently Council doesn’t have a set fee for this service but to ensure applicants are aware of the initial assessment costs, Council is proposing to set a fee. This fee excludes survey costs, cost of any consents, public advertising, accredited agent fees, Land Information New Zealand (LINZ) fees, applicant and Road Controlling Authority legal fees, cost of Court and hearing proceedings, staff time beyond an initial five hours.

Have Your Say

This is your opportunity to let Council know what you think of the proposed changes to the fees and charges, as outlined above.

You can:

- Make an online submission at www.taupo.govt.nz; or
- Email us at feesandcharges@taupo.govt.nz;

Have your say before submissions close at 4.30pm Friday 29 May.

Questions

If you have any questions about this proposal or how to make a submission, please contact us via email at feesandcharges@taupo.govt.nz;

Hearings

When making a submission, please tell us if you would like to attend a hearing to speak to Council in support of your feedback. We will contact you to arrange a time for your presentation. Hearings will be held on 9 June in the Council Chambers at He Whare Hono ō Tūwharetoa, on Horomātangi Street in the Taupō CBD

What happens next?

After the hearings, Council will consider all the submissions received and make decisions on any amendments to the proposed fees as a result. As a submitter you will be notified of Council's decision.

Council will consider the final fees and charges for adoption on 27 June 2026


Remember, you have until 29 May to send us your feedback.



TAUPŌ DISTRICT COUNCIL

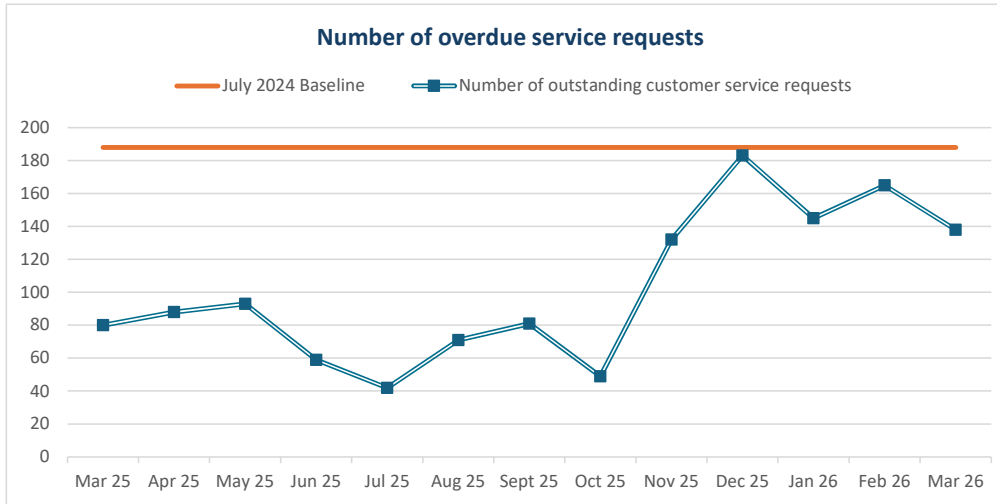
PERFORMANCE REPORT

March 2026

CHIEF EXECUTIVE - Julie Gardyne												
Overview	Government policy update	Stakeholder relationships										
<p>A major focus during the month was supporting elected members through the Long-Term Plan (LTP) workshop programme with a series of workshops focused on reviewing levels of service for council activities.</p> <p>During March staff also prepared information and presented councillors with a programme for the next financial year, that would support the development of the Annual Plan for 2026/27.</p> <p>March also included the successful delivery of IRONMAN New Zealand, highlighting strong cross-organisational and partner collaboration and reinforcing Taupō’s role as a host of nationally and internationally significant events. The 2026 event had athletes from over 57 countries, with international competitors making up 47 percent of the field. It was also the biggest ever for Taupō with nearly 3000 athletes.</p>	<p>The external policy environment continues to evolve.</p> <p>During March, the council closely monitored ongoing reforms impacting local government, including emerging direction around government shared services and system efficiencies. The government’s emphasis on reducing duplication, improving value for money, and exploring shared service models across the public sector will require continued assessment as council considers future service delivery, organisational capability, and financial sustainability.</p> <p>The international political situation was felt strongly from March with conflict between America and Iran driving up not only costs of oil, but cost of construction and inflation generally. Work has been completed within the organisation in order to prepare for any future changes in the government’s “phases” for managing oil shortages. This work focuses on prioritising essential services where needed if New Zealand shifts from phase one (watchful). A second piece of work is underway in how to adjust the work programme to manage within budgets, accounting for cost pressures driven by oil cost increases.</p>	<p>Council leadership remained actively engaged with key partners throughout March.</p> <p>Participation in the Waikato and Bay of Plenty Mayoral Forums supported regional collaboration and shared advocacy on common challenges.</p> <p>Engagement with iwi partners continued through a number of meetings, reinforcing council’s commitment to strong relationships and meaningful dialogue.</p> <p>These connections, alongside ongoing engagement with government agencies and the wider sector, remain critical as the district navigates a challenging economic and policy landscape.</p>										
<p>Operating efficiency and improvements</p> <p>Council’s internal (ELT) business plan outlines our core portfolio programmes for 2025/2026 financial year, highlighting a heavy schedule of non-business-as-usual projects, including major initiatives such as capital delivery (\$70 million), resource consent processes, long-term planning for water services, legislative reforms, and complex cross-council strategic reviews. Recurring activities span infrastructure upgrades, regulatory compliance, health and safety frameworks, and core financial strategies.</p> <p>As at March 2026, 33 of the 50 activities were on track, with a further 10 already completed. The six activities that are off track are associated with erosion control and ongoing resource consent application processes. The payroll system upgrade is currently on hold.</p>		<p>ELT Business Plan; 50 activities</p>  <table border="1"> <caption>ELT Business Plan Activity Status</caption> <thead> <tr> <th>Status</th> <th>Count</th> </tr> </thead> <tbody> <tr> <td>On Track</td> <td>33</td> </tr> <tr> <td>Off Track</td> <td>6</td> </tr> <tr> <td>On Hold</td> <td>1</td> </tr> <tr> <td>Achieved</td> <td>10</td> </tr> </tbody> </table>	Status	Count	On Track	33	Off Track	6	On Hold	1	Achieved	10
Status	Count											
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PEOPLE AND COMMUNITY PARTNERSHIPS - Hadley Tattle

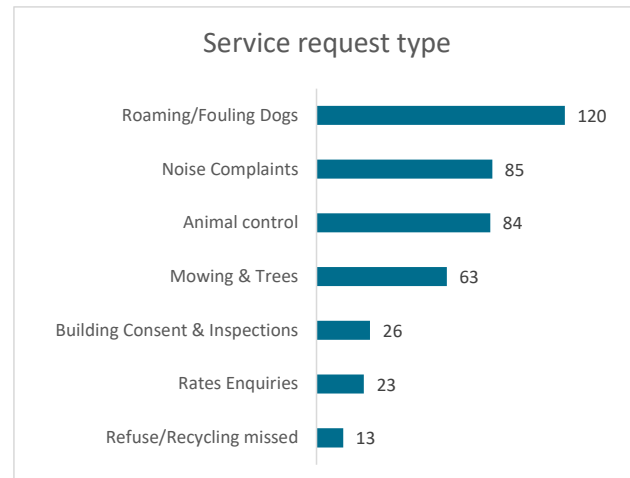
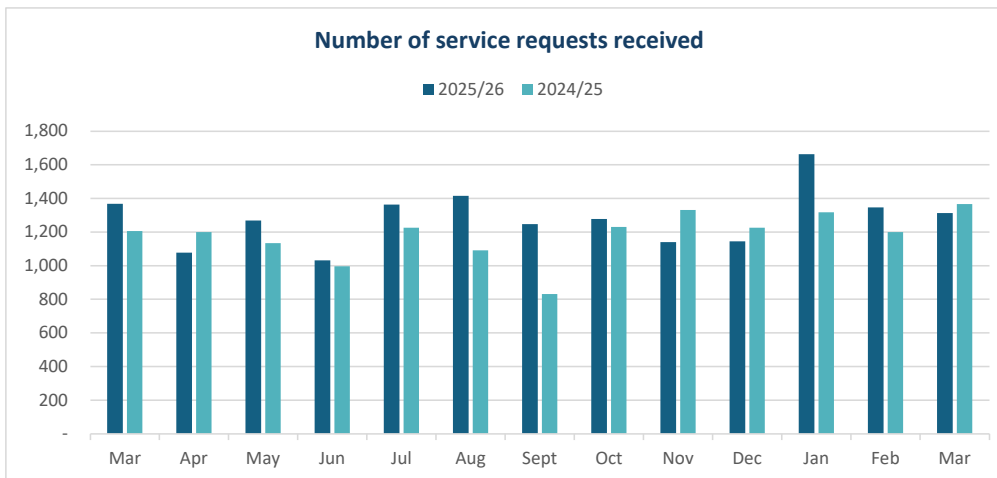
Customer focus



3874 calls received by customer services

80% of calls answered within 40 secs

Customer demand remained high in March, demonstrating the community's ongoing reliance on Council's assisted service channels. Despite this demand, the Contact Centre maintained its responsiveness, with 80% of calls answered within 40 seconds. Outstanding service requests results for March sit below earlier peak levels, indicating improved control of backlogs. Animal management and noise complaints continue to trigger a high volume of service requests, reflecting that the issues most impacting the community are those of immediate visibility.



Community engagement and communications

78,510

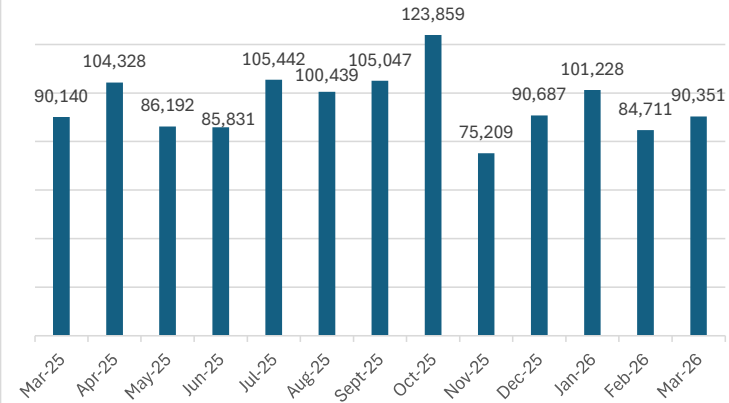
people engaged in social media across these three messaging areas in March

Events - March and April are busy months for events in the Taupō District. The communications team plays an important role in raising awareness of these in the community, particularly for high-profile events that are high-visibility and have the potential to disrupt the community with road closures. We aim to generate excitement, let people know what to expect on event days and in the lead-up and promote opportunities to be involved. Posts and communications about Supercars and Ironman both got good reach.

Superloo changes - We announced that from Friday 3 April the Superloo hours will be changing to be open for longer. This was met with a generally positive reaction with some people querying why showers were being removed (because they require a staff member to be on site) and others requesting a toilet be open 24/7 in the town centre.

Weather - A simple picture of early snow on the mountains on 4 March reached a massive 27,597 people, proving that sometimes the simplest social media posts are the best (and also that people are always fascinated by snow).

Web page hits



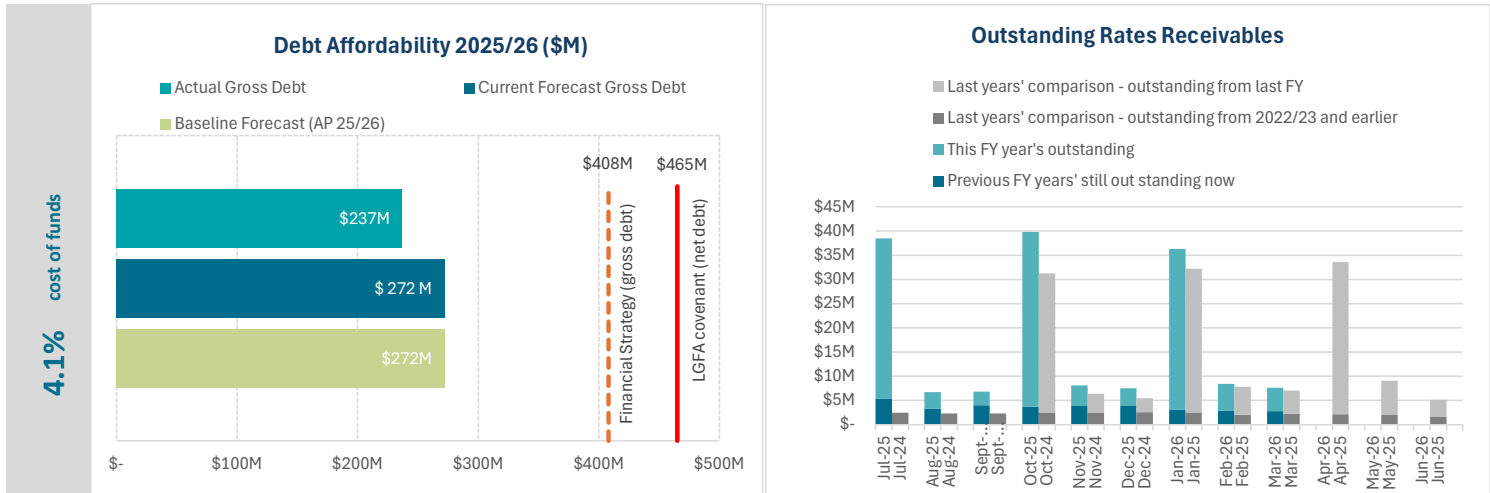
Iwi partnerships and initiatives

During March, the team continued mahi across a range of workshops, meetings and hui. Several hui were follow-ups from the previous month and will continue over the coming months. Key engagements included hui with a Waikato Street kura to discuss aspirations; whānau on Awaroa (Five Mile Bay) whenua to support whenua maintenance activities; Te Kotahitanga o Ngāti Tūwharetoa (TKNT) on Te Kaupapa Kaitiaki implementation planning, and owners of Whangamata 3 Block.

Other mahi this month included participating in a joint management agreement compulsory matters workshop, and participating in the first Raukawa - Council joint committee hui of the current triennium.

ORGANISATION PERFORMANCE - Sarah Matthews

Financial Strategy

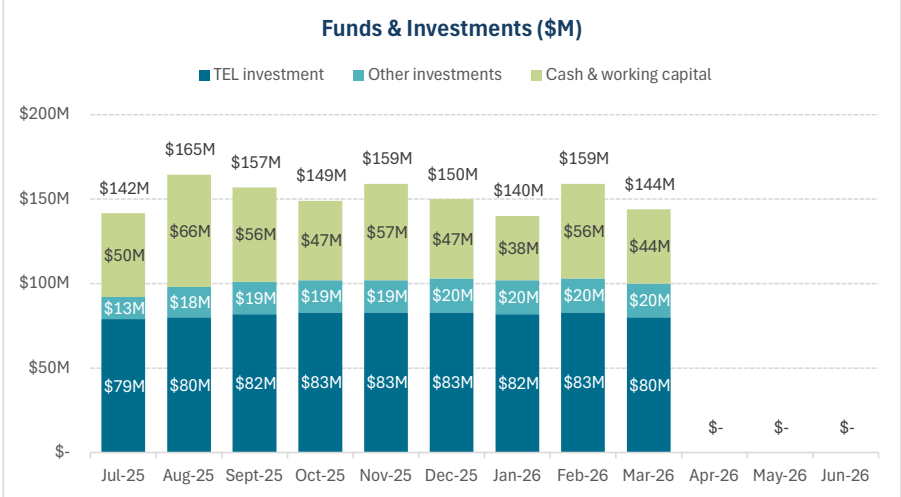


As a direct result of global market uncertainty, we have seen a slight reduction in the value of our TEL Investment, although it has held up reasonably well, thanks to Council's strong investment policies.

We are awaiting the outcome of the work we are doing on the impact of global fuel prices on our projects to confirm Councils forecasted debt position but we anticipate it may be lower than the current forecast - due to Council's current liquidity position.

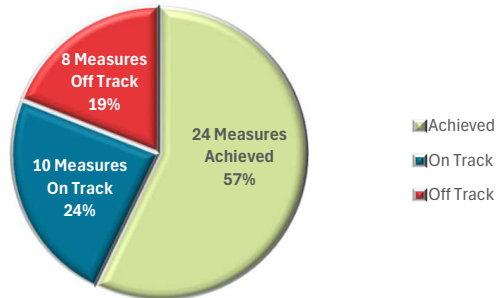
Councils cost of capital has increased slightly, with expectations from our Treasury Advisor that these will continue to increase, due to market forecastst rending up again given expectation othatmtheptightening cycle may be earlier than expected o offset current inflationary pressures.

The team have done a fantastic job managing outstanding rates receivables and bringing them in line with previous years.

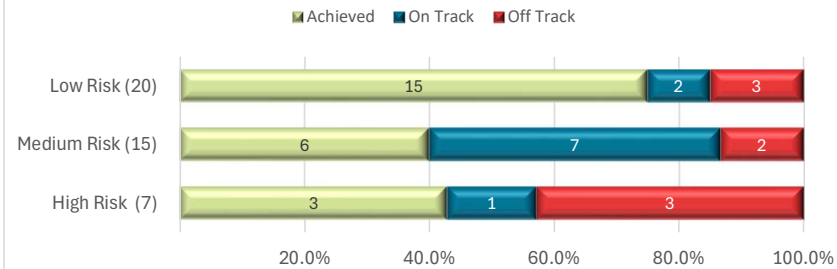


Health & Safety Improvements

Progress of Health & Safety Workplan



Achievement of Health & Safety Workplan, arising out of KPMG Recommendations (as a % of number of measures)

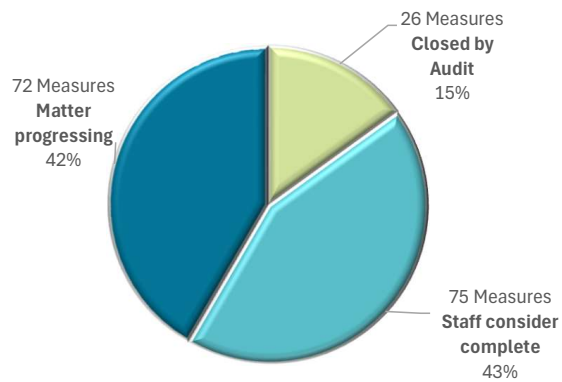


The three 'off-track' High risk recommendations relate to reviewing controls and ensuring that these are working as intended. Council's 2025/26 workplan plans to do this for four critical risks, three of which were targeted to have risk controls confirmed by the end of January (Aggressive & Threatening Behaviour, Working with Animals, and Asbestos). Risk workshops have been conducted for all risks and minimum mandatory controls are in various stages of development:

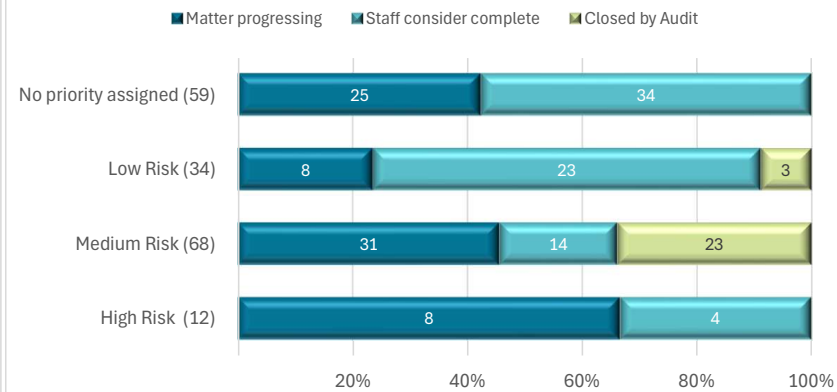
- Aggressive & Threatening behaviour – controls have been developed and training commenced.
- Working with Animals – Draft controls developed and undergoing review by H&S consultant.
- Asbestos – Controls are been captured in draft Asbestos Management Plan (as required by regulation). This plan is undergoing TDC review.

Organisational Wide Audit Improvements

Outstanding Audit & Improvement Items - Quarterly Update



Outstanding Organisational Wide Audit & Improvement Actions (as a percentage of number of actions)



March 2026 * PERFORMANCE REPORT * 2 | 3

Council Property

Crown Road Development: Sales are progressing, with a slight delay in the issue of titles due to encumbrance changes. Council has now lodged with LINZ (10 April).
East Urban Lands: The Oroko Rise Consortium has had deposits paid on approximately 55% of Stage 1A lots. Council has experienced some delay due to LINZ processing timelines; however, titles are due any day now. 29 Building consents have been lodged, three have been approved, and construction has begun. Stage 1B physical civil works continue, the quality is good, and the project is currently tracking slightly ahead of programme.
Leases and licences: The team are planning the next stages for this project in completing the policy and appropriate reporting to provide data and information to Elected Members during key processes (grants, LTP, and lease processes).
Fleet: Council’s current telematics contract is coming to an end and the team is in the planning phase to replace the system, gathering requirements from the organisation.

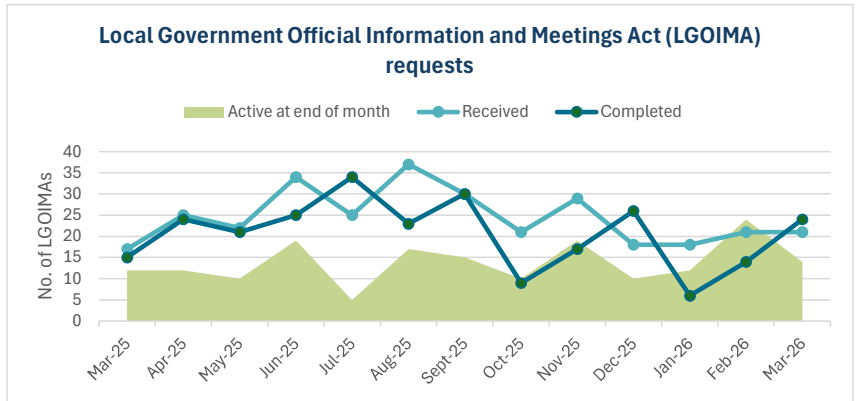
Digital Solutions

During March, the Digital Solutions team progressed security and assurance actions, alongside core infrastructure and cloud planning. Requirements gathering to support cloud adoption was completed and backup capacity planning progressed.
 The annual Audit NZ digital audit was completed, with the team responding to all audit queries.
 Service modernisation progressed in parallel, with early work underway to automate recurring tasks using AI. New aerial photography was delivered and incorporated into Council and national mapping systems. ERP system upgrades are also progressing well, with TechOne design workshops underway for Consents and Licensing (targeting a late-2026 go-live) and Document Management (early 2027). Testing of the new building consent system commenced ahead of a May go-live. Upgrades to the Venues Management and AC Baths systems were also progressed for an April go-live.

Local Government Official Information and Meetings Act (LGOIMA) requests

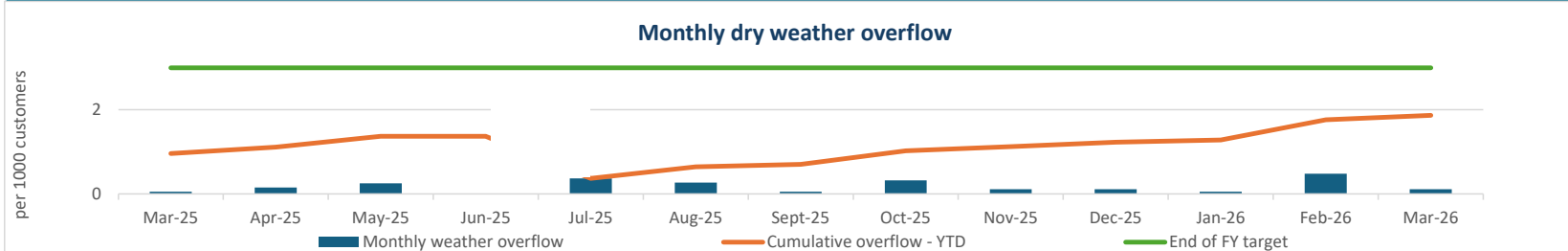
99% of LGOIMAs processed within 20 days - YTD Target is 99%

During March 2026, LGOIMA requests covered a broad range of Council activities, with a strong focus on Council’s external relationships (including investments and sister city arrangements), financial transparency, planning and development matters, governance processes, consultant engagement, and environmental and regulatory functions.



COMMUNITY INFRASTRUCTURE AND SERVICES - Tony Hale

Three Waters



- 2** notifications to Taumata Arowai of risk to drinking water quality. Target is Nil. 1. Monthly arsenic test results exceeded compliance limits in Centennial Drive, Hatepe, Motutere and Motuoapa. Arsenic has always been present in these water supplies due to geothermal activity. The test results continue to be stable and arsenic removal is included in the treatment plant upgrades that are underway. Arsenic levels at Omori have been fully compliant since commissioning of the new Water Treatment Plant in March. 2. One notification was made regarding elevated arsenic at the Kinloch water treatment plant. There is currently an issue with the arsenic removal process which is being worked through by the project and operations teams.
- 1** moderate or significant resource consent non-compliances (take & discharge) with an actual or potential adverse health or environmental effect. Target is Nil. 1. The Waikato Regional Council was notified following two odour complaints from the Taupō Wastewater Treatment Plant. There were no other significant compliance issues that required notification to the regional council with all treatment plants operating within consent requirements.

- March was a busy month for the Three Waters team with key activities including continued capital programme delivery, compliance reporting and engaging with key stakeholders on reconsenting activities.
- There were also several key milestones in March, including the drafting of a Three Waters Asset Management Policy, which supports improved asset maturity and implementation of a key item in our Water Services Delivery Plan.
- Council also held its inaugural Water Services Committee meeting, marking an important milestone. The meetings will be continue to occur monthly.

Waste Management

11,102 tonnes of waste diverted from landfill - YTD

34% of waste stream diverted from landfill - YTD

50% target diverted from landfill - by 2034

- The team continues to work on the Broadlands Road Landfill resource consent application.

Transport

3.2 3.8km rehabilitation target **18.2** 28km reseal target **37** pothole repairs/month **\$62,218** emergency dispatches**

- Emergency Services Day was well received by the community and the emergency services staff. Another fatigue stop was held prior to the Easter holidays on SH1 but it wasn't as busy as usual, potentially due to increased fuel prices. The team is working with Waikato Regional Council to see if we can improve bus service patronage as it has dropped 20 percent compared to March 2025, even with fuel costs increasing.

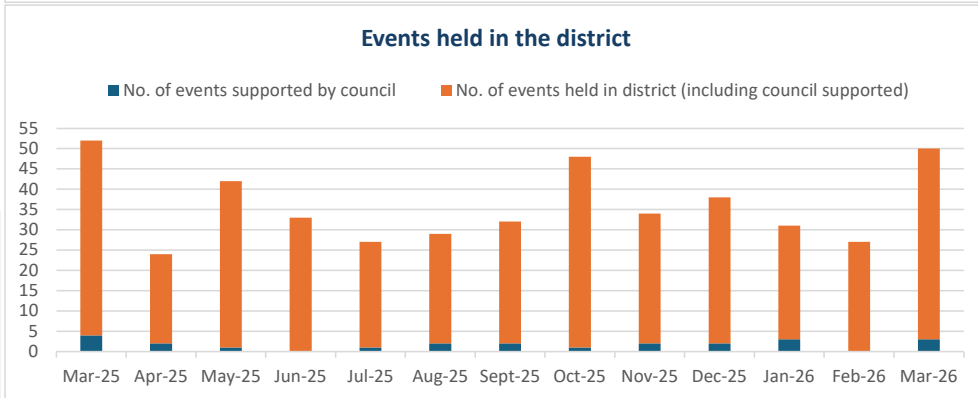
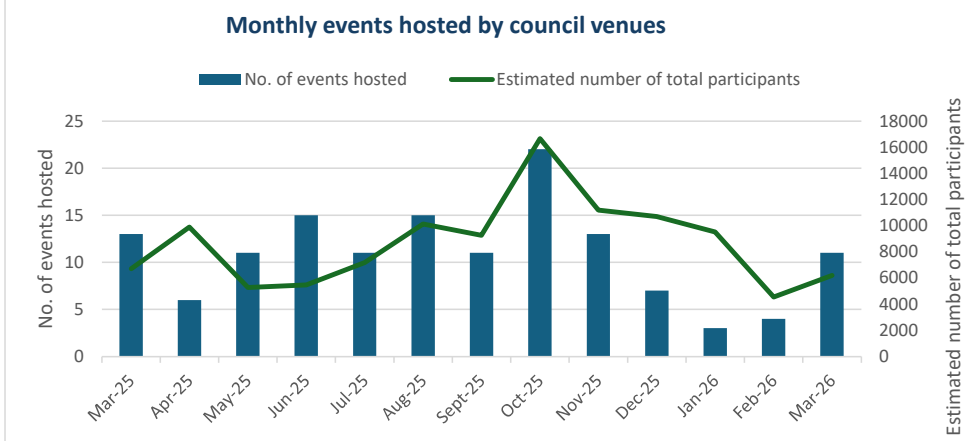
- Norman Smith shared path stage 1 is nearing completion. Titiraupenga Road and Roberts Street intersection improvements will start following the completion of Norman Smith. Lake Road shared path in Mangakino is likely to be completed next month. Waipapa Road slip repairs commence in April. (**assisting emergency call outs, including emergency services, with traffic management and after hours calls. This month's figure includes initial emergency dispatches to Waipapa Road.)

Events and Venues

- Across the wider Taupō district, 47 events were delivered during March. 40 were held in Taupō, one in Mangakino, and six in Tūrangi. This included 12 new events and 35 existing or annual events.

- These included IRONMAN New Zealand 2026 and IRONMAN New Zealand 70.3 2026, the Under 20 New Zealand Rugby Development Camp, Volcanic Epic mountain biking event, Wairakei Estate Ironkidz, multiple equestrian events at the National Equestrian Centre, Tūrangi Junior Triathlon, Total Sport's Taupō Trail Festival, Janine Giddy Women's Football Tournament, MORE FM Big Dig, multiple car meets and events at Taupō International Motorsport Park, Seniors Expo, Children's Day Teddy Bears Picnic and the Wake New Zealand National Championships in Mangakino.

- Of the events delivered, three received financial support: IRONMAN New Zealand 2026 and IRONMAN New Zealand 70.3 2026, the Under 20 New Zealand Rugby Development Camp, and the Volcanic Epic mountain biking event. Final participant and spectator numbers for these events are yet to be confirmed, with post-event reporting due in May. At this stage, participation is estimated at approximately 3,000 participants across the IRONMAN events, 300 participants for Volcanic Epic, and approximately 100 attendees for the Under 20 Development Camp. *Note: Events not supported by Council typically don't provide data, and reporting from supported events can vary in detail and consistency each month due to contract timing and event delivery schedules.*



Donations, grants and sponsorship fund

\$268,388 of **\$488,000**
 donations, grants & sponsorship fund invested to date

\$10,453,158 estimated economic return - YTD

3795% return on investment - YTD

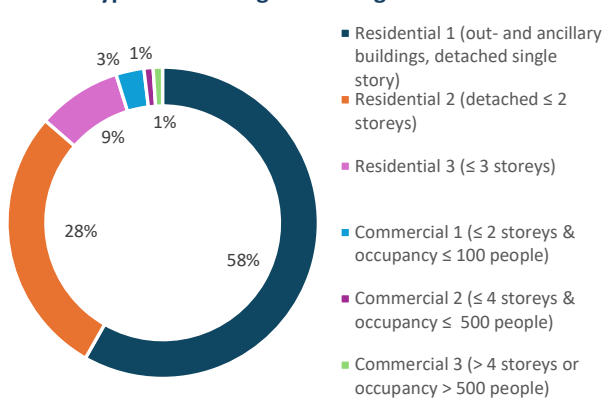
STRATEGY AND ENVIRONMENT - Warrick Zander

Policy

- The submissions phase for Plan Changes to the District Plan has been completed in relation to designations, Māori Purpose Zone and minor corrections, with 31 submissions received. Government granted exemptions to notify Plan Changes related to the Residential Zone and Neighbourhood Centres Zone. This was subsequently confirmed by Council.
- A series of workshops were held looking at the basis of the financial strategy and levels of services for activities across all of council as part of the Long-term Plan development.
- Work continued on the preparation of the Annual Plan 2026-27 with direction confirmed at the March Council meeting.
- The approval processes for the triennial agreements was completed.
- Approval was received to consult the community on a series of changes to the Development Contributions Policy aimed at making administration simpler and more efficient.

Environmental Services

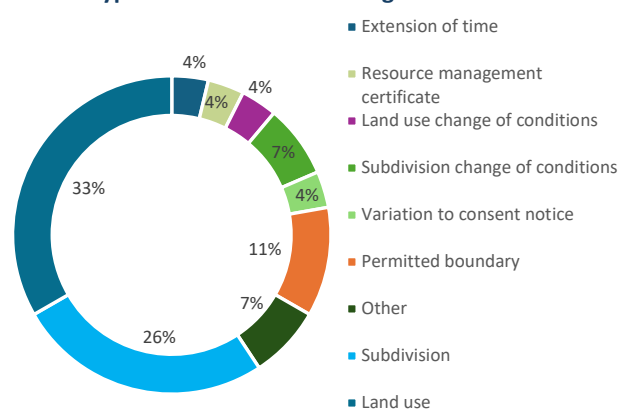
Types of building consents granted



100% of building consents completed within statutory timeframes - this month

119 building consent applications received - this month

Types of resource consents granted



100% of resource consents completed within statutory timeframes - this month

43 resource consent applications received - this month

- Workload across the teams remains high, reflecting strong development activity levels, though impacts have been mitigated by effective team performance.
- Staff attendance at the New Zealand Planning Institute Conference in Wellington supported professional development, and helped ease uncertainty around government reforms affecting the planning sector.
- Good progress continues on planning and preparation for the transition to Objective Build.
- A reduction in alcohol licence and food registration activity (normal at this time of the year) has allowed the team to focus on completing alcohol licence inspections and health inspections. All areas are well on track and work is up to date.
- March was a difficult month for dog control, with several serious attacks. There has been an increase in objections to menacing dog classifications, with hearings now being scheduled for the Dog Control Committee.

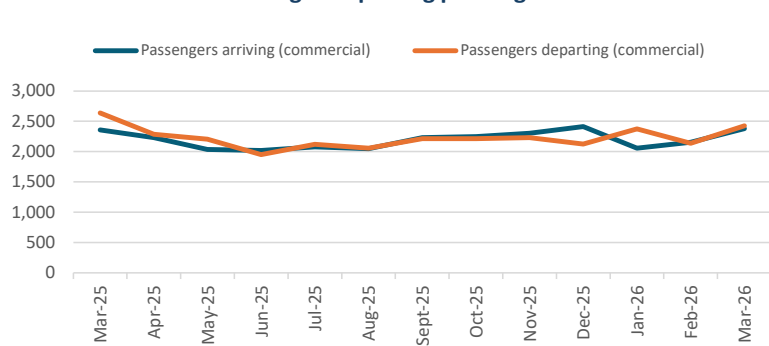
Parks and Reserves

- March was a quieter month weather-wise, warm and with average rainfall. The autumn ‘flush’ of grass growth was really just a continuation of the warm, wet, summer. Later in the month the team were getting areas prepared for the influx of visitors over Easter and the Supercars event.
- With the current situation in the Gulf states impacting oil supplies, the rising fuel costs have been under ongoing review within the team. The seasonal change will see a decrease in mowing and the need for individual vehicle use shifting to more group activities like planting/garden maintenance, reserve maintenance and planting. The team have also received a second fully electric ride-on mower, which will help to reduce dependency on diesel.
- Staff met with representatives from Waikato Regional Council and the Omori and Kuratau communities to work towards a more collaborative approach to rabbit control.
- Erosion repairs in Kuratau were completed following the weather event in mid-February.
- An engineering geologist has assessed the Tapuaeharuru cliffs following the land stability issues experienced in other districts over the summer. The majority of the cliff face is well vegetated with minimal signs of failure and some regression of this type of landform is to be expected. However, the section between Ruapehu Street and Te Atia shows an accelerated rate of failure. There are a number of factors potentially causing this which are currently under investigation. In the meantime, there are weekly (as well as post-weather event) inspections of the cliff top and the base of the cliff to monitor any movement that may indicate a potential public safety risk.

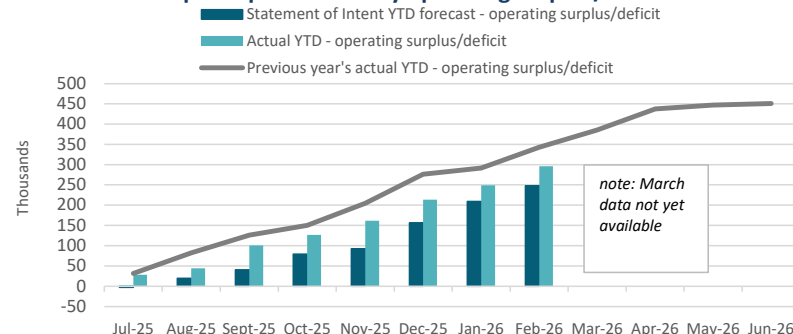
Taupō Airport

- Financials area still tracking well with operating surplus for the period ended 28 February 2026 ahead of budget. However, the budget is falling short to cover all of asset depreciation.
- Business development both airside and landside is going well and discussions are continuing with two new tenants. The airside tenant is proposing to start construction of a new hangar as soon as the lease terms and conditions are finalised.
- Air New Zealand schedule cuts due to the fuel crisis do not affect Taupō at this stage.
- Passenger numbers are still flat despite very good Air New Zealand load factors.
- The Middle East conflict is affecting general aviation users who are cutting back due to escalating fuel costs, resulting in less aircraft movements for the airport.
- A large number of airport ground leases are due for renewal. Negotiations will have to be carried out for each of the 26 tenanted sites.
- Analysis of parking trends in the airport car park is being carried out with a view to revised charges being introduced from 1 July 2026.
- Work continues with the property team on the felling of trees to the rear of the commercial properties on Johnbrook Crescent (off Anzac Memorial Drive) and within the airport confines.

Arriving & departing passengers



Taupō Airport Authority operating surplus/deficit



PORTFOLIO UPDATE

Activity Area	OVERALL	TIME	COST	SCOPE	KEY UPDATES	UPCOMING MILESTONES	% COMPLETE (Life Budget)	LIFE BUDGET
3W All								
SCADA FTVIEW Upgrade Programme of upgrades to convert legacy 3W network SCADA control systems technology to FTVIEW.	●	●	●	●	Implementation of on site hardware installation, testing and commission planned for April - delayed due to contractors workloads and weather.	On site changes and new scada system taking control of all three sites. Boojum Reservoir and Pumpstation, Whakaroa Pumpstation, Whakaroa High Reservoir.	89%	\$4.6M
Water Services Delivery Plan Implementation Programme of work required to comply with central government reform Local Water Done Well.	▲	▲	▲	●	Financial separation progressing well, TechOne set up almost complete, now in testing and planning for June go live. Two Water Services Committee meetings have now occurred and workplan for the committee for the year is being developed, with the timeline supporting Water Services Strategy development. Asset Management Policy recommended to adopt by Committee. Work continues on Asset Management Plans and key project business cases.	Testing and go-live planning for TechOne financial separation. Development of Overhead policy.	87%	\$1.2M
Events & Venues								
Owen Delany Park upgrade A masterplan design and construction to upgrade Owen Delany park. The main focus being to address the current seismic ratings of the grandstand, changing rooms, clubroom/function space and the lighting, PA system and scoreboards for Field 1. The aim is to upgrade and futureproof this facility, to host larger events and to take the pressure off other local sports and rec facilities.	●	●	●	●	Works are progressing well and we're forecast to be on time and within budget. Developed Design is complete for the grandstand.	Completion of the roof.	68%	\$10.0M
Tūrangitukua Park (te Aonini carpark seal) Extend carpark seal over grassed area and install additional drainage to mitigate flood risks from stormwater discharge. Will require engagement to find a solution which avoids tapu land.	●	●	●	●	Fibre optic line repaired. Land Information New Zealand (LINZ) revisiting and revising draft agreement. The legal team is working through this with LINZ.	Review budget and pursue further solutions.	54%	\$0.4M
Investments								
204 Crown Road - subdivision earthworks & civil Development of 31 hectares of land along SH1, focusing on earthworks and civil works to facilitate the sale of lots and generate revenue.	▲	▲	●	●	Close to lodging for titles with most legal/land matters now resolved. Half of the lots are already sold, subject to title issue.	Secure titles. Sales & marketing ongoing. Formally close-out project.	97%	\$11.0M
EUL Stage 1 Lot 20 - Earthworks & Civil. Provide affordable lots for medium to high density dwellings to eligible purchasers and renters, supporting both affordable housing and revenue generation.	▲	▲	▲	●	Stage 1a (62 lots) on the market. Pleasing uptake to date. Land Transfer Survey Plan approved by Land Information New Zealand with application for titles lodged. Housing construction due to start in April 2026. Stage 1b (54 lots) civil works progressing to plan and expected to be completed in October.	Secure titles for 1a. Sale of lots ongoing through build partners with second wave of marketing proposed once titles secured. Continue with civil works programme for 1b.	93%	\$11.9M
Parks & Reserves								
Erosion Control - Kuratau Mitigate effects of lakeshore erosion at Kuratau foreshore.	▲	▲	▲	●	Erosion control structure repairs.	Ngāti Parekaawa to facilitate a hui between stakeholders for erosion around Western Bays. Awaiting feedback on timeframe for this.	90%	\$0.8M
Erosion Control - Tapuaeharuru Bay Mitigate effects of lakeshore erosion in Tapuaeharuru Bay.	▲	▲	▲	▲	Regular monitoring continues along the top and toe of the cliffs. Water flow investigation contract underway.		79%	\$0.2M
Mangakino Lakefront Upgrade Project This project will combine a number of existing LTP Mangakino redevelopment projects/renewals into a coherent upgrade project for the Lakefront. The aim will be to futureproof use of the area. Includes Shared Path Mangakino.	▲	●	●	▲	Awaiting Land Information New Zealand internal review of agreement. Stormwater investigation and design. Access to water stair design.	Finalise Land Information New Zealand agreement and submit design for review. Arrange next cultural design hui.	18%	\$1.7M
Solid Waste								
Broadlands Road Consent Programme Renewal of Broadlands Road Landfill Consent which expires in 2027.	◆	◆	●	▲	Waikato Regional Council has provided draft application feedback. Draft application & supporting documents as well as soil testing data have been shared with Iwi/hapū and neighbouring land trusts. Consultant has been making requested changes by WRC to the draft application.	Finalise technical sections of the draft application. Receive cultural impact assessments for feedback to continue conversations, allowing for incorporation of cultural feedback into the application.	52%	\$1.0M



PORTFOLIO UPDATE

Activity Area	OVERALL	TIME	COST	SCOPE	KEY UPDATES	UPCOMING MILESTONES	% COMPLETE (Life Budget)	LIFE BUDGET
Stormwater								
Stormwater Discharge Consents Renewal								
District wide Stormwater consent expires June 2027, a significant amount of work will be required to renew this consent.	▲	●	▲	●	Progressing on stage 2 reports.	Further engagement with hapū.	66%	\$0.8M
Support services								
Long Term Plan 26								
Development of Long-term Plan and Water Services Strategy 2027-37, to be adopted June 2027.	▲	▲	●	●	Workshops with Elected Members to work through levels of service, strategic direction, objectives, priorities and project ideas.	Confirming Elected Member direction which will inform staff planning of work programmes / projects.	0%	
Tūrangi Master Plan								
Development of a strategic document that will set a vision for Tūrangi's urban area over the next 30+ years.	▲	▲	●	▲	Workshop held with Mana Whakahono co-governance committee April 1st. Project has three key deliverables. 1 - Options for meeting the community's future needs for indoor and outdoor recreation space. 2 - A report on aspirations co-developed with Ngāti Tūrangitukua. 3 - A report setting out zoning recommendations.	Updates will be provided at the next working group meeting (29 April).	0%	\$0.2M
Transport								
Omori / Kuratau Slip								
Repairs to slip on Omori road required including retaining wall structure.	▲	▲	●	●	Final design documentation in final review stages. Procurement Plan sitting with Managers for review and approval. Tender documentation is being put together by WSP. Tender to go out on GETS week of 20 April. A contractor is needing to be committed by the end of June 2026, the procurement process needs to start at the end of april to ensure this will be completed in time to align with the budget requirements.	Final design complete. Procurement process to begin.	6%	\$1.2M
Wastewater								
Taupō WW Control gates bridge buffer storage tanks								
To enable continued growth in the Nukuhau area and increase resiliency to the control gates bridge pipe, we will install buffer tanks and pump station at Control Gates bridge to manage peak flows.	●	●	●	●	Tender period is now closed and tender evaluation to begin.	Finalise external stakeholder engagement requirements. Tender evaluation planned for April 2026.	25%	\$0.8M
Tūrangi WW Consent								
Renewal of Tūrangi Wastewater discharge consent	◆	◆	●	●	No change.	Meeting in Tūrangi scheduled to work through consent conditions with the aim to finalise and close out the consent process.	32%	\$0.2M
Wastewater Taupō Wastewater Treatment Plant Programme								
Programme of works to increase capacity and improve treatment at Taupō Wastewater Treatment Plant, including installation of a third primary clarifier, pump station upgrades, and new processes to increase nitrogen removal at the plant.	◆	◆	▲	◆	Long-term works (Primary Clarifier, side-stream solids filtrate) are still on hold pending Wastewater Treatment Plant Strategic Review (considering new Wastewater performance standards). For short-term works see Phase 1 project updates.	Strategic planning for Waste Water Treatment Plant following Water Environmental Performance Standards.	35%	\$2.0M

PORTFOLIO UPDATE

Activity Area	OVERALL	TIME	COST	SCOPE	KEY UPDATES	UPCOMING MILESTONES	% COMPLETE (Life Budget)	LIFE BUDGET
Water								
Centennial - Treatment Compliance Upgrade								
Pump station and pipeline from Taupō scheme to Centennial and reservoir upgrade and renewal at Centennial to enable safe and compliant water to be provided to customers on the Centennial scheme.	▲	↗	↗	●	Continuing to work through design stages of new pumpstation and pipeline. Design completion now unlikely until May 2026. Procurement plan approved. Significant cost and timeframe risk has eventuated with war in Iran impacting supply availability and pricing (+30%) of PE pipe products. Working through what impacts this will have on project budget and will review. Tender process could be delayed as a result.	Design completion followed by tender process.	34%	\$2.6M
District - Universal Smart Water Metering								
Address high water usage throughout the district through the installation of water meters on all water connections to enable planned growth, reduce wastage and operational costs.	▲	▲	▲	▲	Business case developed for stage 1 (pilot). Procurement plan currently being revised (added scope of zone meters), currently with procurement for review and circulation for approval. Stakeholder engagement roll out strategy is in planning phase.	Communication plan to be finalised and rolled out to the wider community. Finalise tender documentation and go out on tender once communications have been completed.	22%	\$1.0M
DWSNZ Drinking Water Membrane Plant Upgrades								
Construction of 4 new membrane water treatment plants at Hatepe, Kinloch, Motuoapa and Omori, to enable compliance and safe water for the community.	▲	▲	▲	●	Hatepe: Site location confirmed with geotech risk mitigated. Further clearing and site investigation underway. Kinloch: Project has achieved practical completion. Motuoapa: Works are progressing well and mechanical install is underway. Omori: Defects walkover complete and practical completion to be issued in April.	Hatepe: Final site investigations and detailed design. Kinloch: Close-out of minor defects. Motuoapa: Completion of civil works and mechanical install. Omori: Practical completion.	91%	\$40.5M
Kinloch Low Zone Reservoir								
Construction of new reservoir and pipelines to support growth and resilience in Kinloch community.	▲	▲	●	●	Topographic and Land Transfer Surveying completed. Geotechnical report completed. Site designation underway. Tender documents in development. Hydraulic modelling to confirm reservoir details nearing completion.	Reservoir tender.	31%	\$0.8M
Tauhara Ridge Reservoir & Airport Connection								
Construction of new reservoir, rising main and pipelines to enable EUL growth and improved fire flows at the airport.	▲	▲	●	●	All major works are completed with reservoir and pump stations currently in full operational mode. Small works still continuing with de-commissioning of the Airport Reservoir and pumpstation.	Signing off snag list for Pump Station and awarding small works tender for the decommissioning of the Airport Reservoir and Pump Station	100%	\$4.2M

KEY

● Low Risk	↓ Risk Decreased (Amber/Red to Green)
▲ Medium Risk	↘ Risk Decreased (Red to Amber)
◆ High Risk	↗ Risk Increased (Green to Amber)
⊖ On Hold (waiting LTP)	↑ Risk Increased (Amber/Green to Red)
<div style="display: flex; align-items: center;"> <div style="width: 20px; height: 10px; background-color: #28a745; margin-right: 5px;"></div> 89% Almost Complete </div>	<div style="display: flex; align-items: center;"> <div style="width: 20px; height: 10px; background-color: #6c757d; margin-right: 5px;"></div> \$1.0M Smaller Value Project </div>
<div style="display: flex; align-items: center;"> <div style="width: 20px; height: 10px; background-color: #28a745; margin-right: 5px;"></div> 12% Low Spend to Date </div>	<div style="display: flex; align-items: center;"> <div style="width: 20px; height: 10px; background-color: #6c757d; margin-right: 5px;"></div> \$8.5M High Value Project </div>
% Complete = \$ Spend to Date / Life Budget \$ Life Budget	

TAUPO DISTRICT COUNCIL – FINANCIAL REPORT

REVENUE & EXPENDITURE PERFORMANCE 31 MARCH 2026

\$000	YTD Actual	YTD Approved Budget	YTD variance	Full year Forecast	Full year AP25/26	Notes
Operating revenue						
Rates	89,463	88,567	896	118,334	118,089	
Subsidies and grants (operational)	2,118	2,688	(570)	3,554	3,465	1
Fees and charges	13,216	12,924	293	28,558	28,512	
Finance revenue	4,895	5,054	(159)	6,739	6,739	
Total operating revenue	109,693	109,232	461	157,185	156,805	
Asset development & other revenue						
Development and financial contributions	6,255	6,793	(538)	9,057	9,057	
Subsidies and grants (Capital)	4,030	4,257	(227)	5,409	4,608	2
Gains on financial assets	3,533	0	3,533	0	0	3
Other revenue	1,172	1,264	(92)	8,144	8,155	
Total asset development & other revenue	14,990	12,314	2,675	22,610	21,821	
Total revenue	124,682	121,546	3,136	179,795	178,625	
Expenditure						
Personnel costs	24,845	25,477	632	33,969	33,969	4
Depreciation and amortisation expense	27,687	29,026	1,339	38,701	38,701	
Finance costs	8,104	8,486	382	11,315	11,315	
Other expenses:	46,546	49,885	3,339	72,634	71,829	
Legal, professional & consultant expense *	3,960	4,905	945	6,606	6,803	5
Maintenance expense	11,305	11,613	308	15,350	14,949	
Services & service delivery expense	11,687	13,363	1,676	17,740	17,504	6
Grants and funding expense	964	1,339	375	1,796	1,827	7
Other operating expenses	18,630	18,664	35	31,142	30,746	8
Total operating expenditure	107,182	112,874	5,692	156,618	155,813	
Operating Surplus/(Deficit)	17,500	8,673	8,828	23,179	22,812	

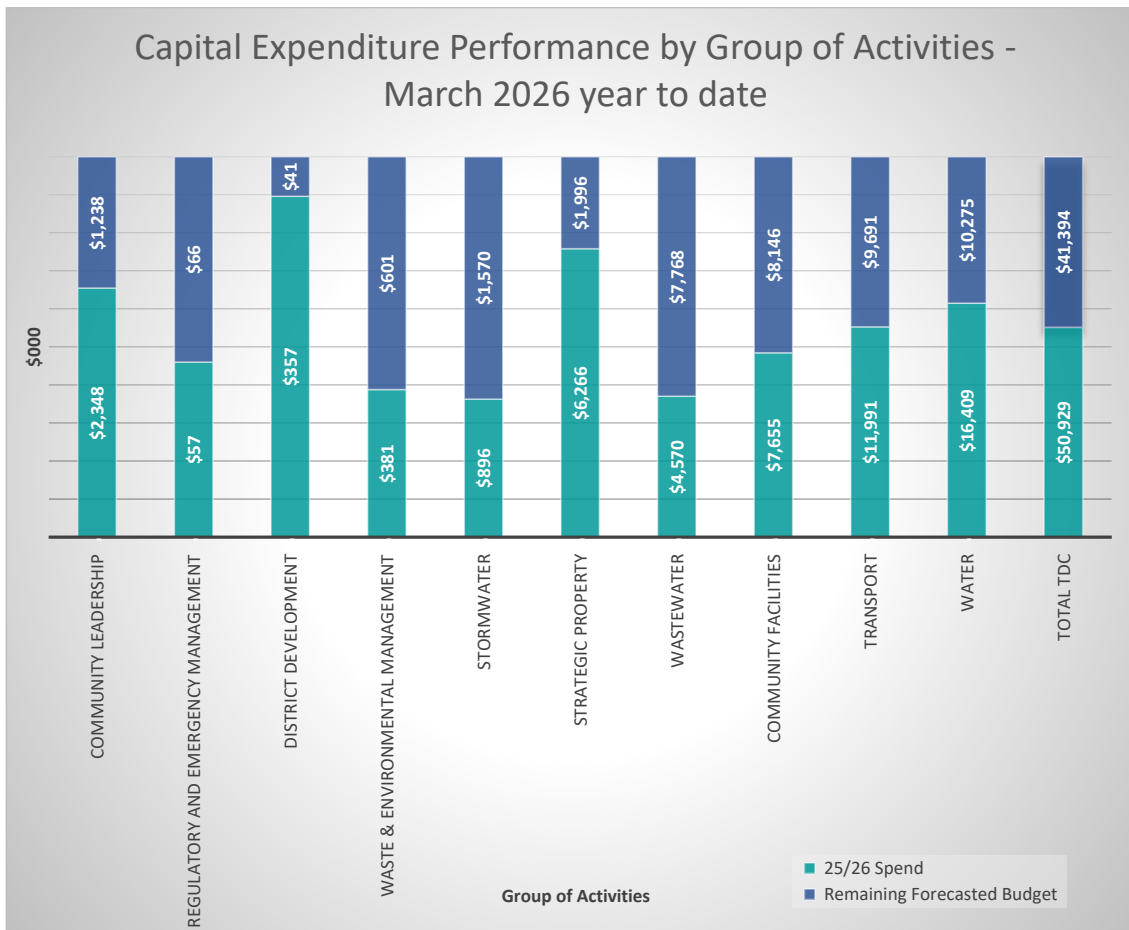
* Legal, professional & consultant expenses are operational costs only

Explanation of variances +/- 10%

- Operational grants & subsidies are behind plan by \$570,000 due to timing of lodgement of the NZTA claim.
- Capital grants & subsidies behind plan by \$227,000 due to timing of lodgement of the NZTA claim, and NZTA co-funded capital programme deferrals to FY27. Partially offset by Lottery grant funding of \$156,000 and DIA better off funding of \$810,000 for Owen Delany Park unbudgeted in current year.
- Gains on financial assets is higher than budget \$3.533m, due to the unrealised foreign exchange gains on the TEL fund which are unbudgeted.
- Personnel costs are under plan due to a reduction in leave liability & accruals of \$348,000 and the balance due to churn of \$284,000

- 5) Legal, professional & consultant costs for operational matters are under budget by \$945,000 this is due primarily to lower consultant costs driven by the reprioritisation of operational projects and some work being done in house instead of externally.
- 6) Services & service delivery costs are under budget by \$1.67m this is due to reduced market pricing on Carbon Credits \$637,000, timing of expenditure on resource consent renewals \$606,000, solid waste contracts below budget by \$291,000 and the balance related to timing against budget.
- 7) Grants & other funding is below budget by \$375,000 due to the delay associated with establishing Representative Group Committees, this expenditure is likely to be completed in May.
- 8) Other operating expenditure is below budget by \$46,000 with unders and overs comprising:
 - o Insurance cost \$255,000 below budget due to premiums not increasing by as much as budgeted
 - o Software licenses below budget by \$1.2m due to timing of various digital projects
 - o Materials below budget by \$830,000 due to Solid Waste \$328,000, water treatment chemicals \$306,000, 3 waters general materials \$112,000
 - o Building occupancy costs \$255,000 over budget mainly electricity and gas costs \$146,000 and internal rates \$161,000 partially offset by savings in security \$115,000
 - o Realised losses on financial assets (TEL) \$515,000, and unrealised losses on the TEL fund equities of \$1.3m

FINANCIAL POSITION AS AT 31 MARCH 2026			
\$000	YTD Actual	Year End Budget (AP)	Note
Current Assets			
Cash and cash equivalents	6,198	10,656	
Trade and other receivables	11,296	9,634	
Other financial assets	125,415	130,243	
Prepayments	1,964	1,775	
Inventories	18,968	18,150	
Total Current Assets	163,842	170,458	
Non-current assets			
Derivative financial instruments	163	0	
Intangible assets	3,650	7,497	
Investment in CCO and other similar entities	12,258	10,810	
Investment properties	63,182	33,303	
Biological assets - forestry	9,852	9,623	
Property, Plant and Equipment	1,980,832	2,155,463	
Total Non-current assets	2,069,937	2,216,696	
Total Assets	2,233,779	2,387,154	
Current liabilities			
Trade and other payables	21,328	22,687	
Employee benefit liabilities	3,612	3,937	
Derivative financial instruments	343	79	
Borrowings	73,000	38,000	
Total Current Liabilities	98,284	64,703	
Non-current liabilities			
Provisions	174	180	
Derivative financial instruments	2,425	964	
Borrowings	164,093	234,131	
Total Non-Current Liabilities	166,693	235,275	
Total Liabilities	264,977	299,978	
Net Assets	1,968,802	2,087,176	



The above graph shows the capital expenditure by Group of Activity for the current year to date

We have achieved 55.2% of the current forecast budget.

Please note that due to accounting treatment the EUL development is not included in the Annual Plan capital budget but for ease of reporting we include it in the capital expenditure actuals as it is, in essence, capital expenditure. In the Annual Plan the value of the work is included in inventory.

CE DELEGATIONS REPORTING

CE approval of budgeted expenditure over \$500,000: Nil to Report

CE approval of unbudgeted expenditure over \$50,000: Nil to report

TREASURY REPORT

TEL Fund update

Customised Investment Solutions

31 March 2026

Account Number: 6000004
 Adviser Names: Andrew Bateman & Roger FitzGerald

Portfolio Summary
 Taupo District Council

Interim Only

Customised Investment Solutions

As a Wholesale Advice Client and a Wholesale DIMS Investor you have authorised Forsyth Barr Limited to manage this portfolio in accordance with the Service Agreement for our **Wholesale Portfolio Advisory & Management Service**, a discretionary portfolio advisory and management service.

Your portfolio is managed on a discretionary basis in accordance with our Service Agreement and with reference to your Statement of Investment Policy & Objectives (SIPO), noting in particular any investment limitations or exclusions in your SIPO.

Asset Allocation

Underlying sectors in which the portfolio is invested

Sector	NZ Dollar Value	Portfolio %
Cash	6,537,089.46	8.1
Fixed Interest	27,196,817.19	33.9
Property	3,824,376.37	4.8
NZ Equities	7,501,428.40	9.3
Australian Equities	7,602,946.64	9.5
International Equities	27,578,909.58	34.4
Total	\$ 80,241,567.65	100.0



Currency Allocation

Currency of market on which the security trades

Assets by Currency	Native Value	FX Rate	NZ Dollar Value	Portfolio %
New Zealand Dollar	44,737,947.87	1.0000	44,737,947.87	55.8
Australian Dollar	28,415,125.79	0.8325	34,132,014.03	42.5
United States Dollar	782,638.24	0.5706	1,371,605.75	1.7
Total			\$ 80,241,567.65	100.0

